

Vote 3

Provincial Treasury

	2026/27 To be appropriated	2027/28	2028/29
MTEF allocations	R420 069 000	R414 311 000	R426 947 000
Responsible Executive Authority	Provincial Minister of Finance		
Administering Entity	Provincial Treasury		
Accounting Officer	Head of Department and Head Official: Provincial Treasury		

1. Overview

Vision

A responsive and inclusive Treasury that enables positive change in the lives of residents in the Western Cape.

Mission

Resident-Centred Governance: Promote resident-centred governance through strategic partnerships, collaboration, and accountability.

Sustainable Service Delivery: Enable sustainable service delivery through integrated management systems and efficient resource mobilisation to enhance efficiency and value for money.

Innovation and Adaptability: Drive innovation and adaptability to improve public sector capacity, good governance, and financial stewardship.

Core functions and responsibilities

The core functions, powers, and responsibilities of the Provincial Treasury (PT) are set out in Section 18 of the Public Finance Management Act (Act 1 of 1999) and Section 5 of the Municipal Finance Management Act (Act 56 of 2023). To give effect to the Medium-Term Development Plan (MTDP) 2024 - 2029 and the Provincial Strategic Plan (PSP) 2025 - 2030, the branches of Fiscal and Economic Services and Governance and Asset Management execute the following core functions and responsibilities:

Sustainable management of provincial and municipal fiscal resources;

Strengthened governance and oversight of financial management systems, supply chain and moveable asset management across provincial and municipal spheres resulting in improved operational efficiency, enhanced value for money, greater transparency and enhanced service delivery and improved accountability; and

Improved governance transformation in departments, entities and municipalities.

Main services

Within the legislative context of Section 18 of the PFMA and Section 5 of the MFMA, the Provincial Treasury provides the following services:

Transversally and/or Externally:

- Research, analyse and advise on the policy, strategy, and management of provincial and municipal fiscal resources;

- Promote effective financial resource allocation, by providing socio-economic and policy research, analysis and advice grounded in evidence-based planning, that informs the preparation of the provincial and municipal budgets as well as the monitoring of budget implementation and performance;

- Compile credible and sustainable provincial main and adjustment budgets, and guide and monitor their efficient implementation;

- Drive the implementation of the MFMA and assist and guide municipalities in preparing credible budgets and monitoring the implementation thereof towards sustainable local government;

- Intervene in municipalities experiencing financial crisis, in line with legislative provisions;

- Promote the effective and efficient delivery of infrastructure;

- Render client interface, data collation, data and information management and records management service to the Provincial Treasury;

- Provide policy direction and facilitate the management of supply chain and asset management practices;

- Ensure the effective management, implementation and oversight of provincially operated financial systems and support the transition to the Integrated Financial Management System (IFMS);

- Improve the application of accounting standards and financial reporting within municipalities;

- Drive provincial financial governance reforms, the implementation of accounting practices and prepare consolidated financial statements; and

- Strengthen corporate governance within the Province through the implementation of risk management, internal audit and compliance with financial norms and standards.

Internally:

- Assist the Member of the Provincial Cabinet with those functions as assigned by legislation and/or the Premier;

- Provide strategic and operational management support services; and

- Support the Accounting Officer in driving financial management within the Department.

Demands and changes in service

The Provincial Treasury operates within a rapidly intensifying service delivery environment shaped by population growth, service delivery pressures, municipal governance and financial distress, infrastructure backlogs and heightened demands for transparency and governance maturity. The growing and unprecedented demands on Provincial Treasury's enabling role are placing significant pressure on capacity, emphasising the importance of ensuring staff wellbeing and resilience. These demands are amplified by rising service delivery pressures and significant policy reforms, including the implementation of the Public

Procurement Act and draft regulations, which require a fundamental shift from compliance-driven processes to performance-oriented, digitally enabled financial and procurement systems.

To address these challenges, Provincial Treasury is evolving towards a digitally enabled, data driven governance model. It is leveraging advanced digital and analytical capabilities through the Provincial Treasury Data Warehouse, Business Intelligence Hub, and Performance Tracker, integrating Provincial Economic Review and Outlook (PERO) and Municipal Economic Review and Outlook (MERO) insights, procurement and financial systems data, and spatial demand mapping to enable evidence-based monitoring, early warning systems and targeted reprioritisation, improved oversight of supply chain and financial systems, and more informed executive decision-making across departments and municipalities with the aim of driving impact for improved outcomes.

Demand has increased significantly for end-to-end procurement enablement and systems support, including credible procurement planning, automated transactional processing, supplier verification, and transparent public disclosure. The rollout and integration of platforms such as the eProcurement Solution (ePS), the Western Cape Supplier Evidence Bank (WCSEB), and supporting planning and tracking tools respond directly to the need to reduce the administrative burden, shorten procurement cycle times, support Small, Medium, and Micro Enterprise (SMME) participation, and maintain procurement agility in both routine and emergency contexts.

The growing complexity of financial management, coupled with intensified scrutiny of expenditure and audit outcomes, has increased demand for specialised capability, client-centred support, and system stability, particularly within municipalities. The Provincial Treasury is responding through integrated talent management, targeted training and capacity building programmes, and strengthened intergovernmental coordination. This includes support for municipal standard chart of accounts (mSCOA) analytics, improving in year monitoring, sharpening the quality and frequency of budget performance assessments to enable more proactive interventions, procurement and asset management practices, and grant optimisation. At the same time, the Provincial Treasury is intensifying its support for grant optimisation, municipal revenue enhancement initiatives, and targeted financial recovery plans aimed at securing long term fiscal sustainability across municipalities. Recognising the scale of infrastructure backlogs and the limits of traditional funding, Provincial Treasury is also advancing project support for public-private partnership (PPP) and blended-finance opportunities, with a particular focus on the Alternative and Blended Finance (ABF) Programme, which is positioned to move three to five bankable projects into the structuring phase by 2026/27, helping to close critical infrastructure and service delivery gaps and diversify financing sources for high impact investments. However, strategic capacity gaps remain, due to the scale and breadth of these demands, necessitating continued investment in skilled personnel, and modernised technology, and systems resilience.

The Provincial Treasury's strategy focuses on balancing fiscal discipline with innovation using digital transformation, performance-based procurement, strategic partnerships, integrated talent management and data-driven oversight to expand impact without increasing baseline costs. By embedding technology enabled processes and fostering a culture of adaptability and collaboration, Provincial Treasury positions itself as a reliable partner and enabler of governance excellence, ensuring sustainable service delivery and optimal use of public funds.

Acts, rules and regulations

The legislative mandate, within which the PT operates, consists primarily of the following national and provincial legislation:

- Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)
- Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)
- Division of Revenue Act (Annual)
- Financial Management of Parliament and Provincial Legislatures Act, 2009 (Act No. 10 of 2009)
- Government Immovable Asset Management Act, 2007 (Act 19 of 2007)
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005)
- Public Audit Act, 2004 (Act 25 of 2004) as amended
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000)
- Provincial Tax Regulation Process Act, 2001 (Act 53 of 2001)
- Public Service Act, 1994 (Act 103 of 1994) as amended
- Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013) (SPLUMA)
- Western Cape Appropriation Act (Annual)
- Western Cape Adjustments Appropriation Act(s) (Annual)
- Western Cape Direct Charges Act, 2000 (Act 6 of 2000) as amended
- Western Cape Gambling and Racing Act, 1996 (Act 4 of 1996) as amended
- Promotion of Administrative Justice Act, 2000 (Act 3 of 2000) ("PAJA")

Budget decisions

To position the Provincial Treasury for resilience and impact during the 2026 Medium Term Expenditure Framework (MTEF), the Department has adopted a forward-looking approach that moves beyond fiscal discipline towards an evidence-based budget strategy grounded in fiscal sustainability, improved allocative efficiency, and targeted support to high-impact interventions. The approach is fully aligned with the Western Cape Government's 5-Year Budget Strategy and the 2025 - 2030 Provincial Strategic Plan, ensuring that every resource decision contributes directly to provincial outcomes. The budgeting process was underpinned by a comprehensive review of the credibility, sustainability, and responsiveness of Provincial Treasury's budget, the application of Targeted and Responsible Savings (TARS) aligned reprioritisation to channel funding toward high value programmes while reducing support for low impact or underperforming items, and the use of PERO and MERO intelligence, infrastructure data, and early warning indicators to guide trade-offs, funding shifts, and risk informed decision making. The focus is on creating measurable impact through strategic resource allocation, data-driven decision-making, and continuous reprioritisation to direct funds to high-value interventions.

People, systems and innovation remain the cornerstone of this strategy. By investing in talent and leveraging technology, the Provincial Treasury aims to protect front line enabling capacity across core functions, strengthen governance, budgeting, supply chain management, support to municipalities, and optimise public resources for long-term socio-economic benefits. Transparency, fiscal resilience, and collaborative partnerships underpin every decision, ensuring that the Department delivers with integrity and expanding the reach and impact of Provincial resources.

The 2026 budget allocation reflects these priorities. Of the total R420.069 million, R266.212 million or 63.4 per cent is earmarked for Compensation of Employees, representing a 24.43 per cent increase from the 2025/26 Adjusted Appropriation. This increase will enable the filling of critical vacancies, reduce workload pressures, and enhance organisational capacity to deliver on core mandates. The remaining R153.857 million supports operational and strategic initiatives, including R15.692 million (3.7 per cent) for digital transformation initiatives such as the Data Warehouse, Business Intelligence Hub, ePS, and automation, R23.028 million (5.5 per cent) for transfers to municipalities to strengthen financial governance and compliance, and R60.267 million (14.3 per cent) for the Western Cape Gambling and Racing Board (WCGRB), enabling regulatory oversight and revenue generation. The balance will fund essential operational requirements, ensuring that the Department remains agile and responsive in a constrained fiscal environment.

Collectively, these allocations reflect Provincial Treasury's strategic focus on building a capable, future ready institution, one that supports 13 provincial departments, 30 municipalities, and 11 entities, while enabling and safeguarding provincial and municipal service delivery across the Western Cape.

Aligning departmental budgets to achieve government's prescribed outcomes

The Provincial Treasury's budget approach for 2026/27 is firmly aligned with MTDP Strategic Priority 3: Building a Capable, Ethical and Developmental State and the Provincial Strategic Plan (PSP) 2025 - 2030, particularly within the Innovation, Culture, and Governance (ICG) portfolio. This alignment ensures that fiscal policy, budgeting, procurement and systems enablement collectively drive sustainable economic growth, strengthen financial governance, and improve public sector efficiency and service delivery outcomes.

As a coordinating department for ICG, together with the Department of the Premier (DotP) and Department of Local Government (DLG), Provincial Treasury will harmonise and streamline governance, budgeting, procurement and digital transformation efforts across provincial and local spheres. This integrated approach supports the PSP's vision of a resident-centred, results-driven government and responds to the following ICG outcomes:

Innovation: Modernising financial governance through digital transformation, automation, and data-driven decision-making. Flagship initiatives include the ePS, WCSEB, and the Provincial Treasury Data Warehouse, enabling real-time analytics, risk identification, procurement insight, evidence based decision-making and improved value for money. Provincial Treasury is also implementing ABF initiatives to unlock innovative infrastructure financing and diversify funding sources. These investments advance ease of doing government, strengthen procurement integrity, and support evidence-based policy and budgeting.

Integration and Collaboration: Embedding transversal planning, budgeting and procurement through initiatives like Collaborative Integrated Planning, Budgeting & Development (CIPBD). This ensures resources are directed to high-impact priorities such as Growth for Jobs (G4J), safety, and infrastructure investment, while protecting the fiscal space through disciplined expenditure management and improved prioritisation without compromising future budgets and supporting departments and municipalities to implement credible, responsive and funded budgets.

Culture and People-Centred Delivery: Recognising that people drive performance and the budget supports organisational transformation aimed at fostering a dynamic, inclusive and values-driven culture. Provincial Treasury's Integrated Talent Management Strategy and workforce development initiatives, internships and professional training programmes, strengthening of ICT capability and initiatives to promote staff wellbeing and a high-performance, ethical culture aim to build a future-fit Treasury capable of delivering responsive and ethical governance.

Futures Thinking and Evidence-Informed Decision-Making: Budget resources continue to support high-quality research and analytical products that inform long-term fiscal planning. Leveraging research tools such as the PERO, MERO, and the Fiscal Futures Model to anticipate fiscal risks and guide long-term planning. These knowledge products underpin evidence-based policy and budgeting decisions across all spheres of government.

Ease of doing Government: Simplifying regulatory frameworks and modernising institutional processes through governance transformation and digitalisation. Provincial Treasury's ICT and systems strategy focus on integration, data intelligence, and strengthening automated reporting tools, and client-centred design to improve service delivery, transparency and stakeholder engagement.

Provincial Treasury's budget approach is centred on maximising value for money and achieving measurable impact across the Western Cape Government. This is reflected in the "PT Multiplier Effect", where a relatively modest departmental budget enables effective oversight, coordination and management of public resources across provincial departments, entities and municipalities. In this context, every investment decision is carefully prioritised and assessed to ensure that it delivers tangible public value. Expenditure is therefore evaluated based on its contribution to strategic outcomes, its ability to demonstrate efficiency, effectiveness and economy, its impact on strengthening governance and service delivery, and its potential to enhance transparency and public trust. Through this disciplined and outcomes-focused approach, Provincial Treasury ensures that limited resources are optimally utilised to support sustainable financial governance and improved service delivery for residents.

Through this integrated approach the Provincial Treasury remains committed to its role as an enabler and reliable partner, transforming governance through innovation, collaboration, and accountability, and ensuring that every rand spent delivers measurable value for the residents of the Western Cape.

2. Review of the current financial year (2025/26)

PT rendered the following services to give effect to the policy priorities:

Integrated Provincial Governance

The Department played a central role in strengthening integrated provincial governance through robust research and evidence-based policy support and coordinated financial management across the Western Cape Government. Targeted research and analytical work continue to inform strategic policy development and decision-making.

This includes research conducted to support the drafting of the Green Paper on Gambling Policy, investigations into alternative financing sources, and ongoing economic and fiscal analysis that shape the provincial budget framework. The Western Cape Twentieth Gambling and Racing Amendment Bill, 2026 was finalised for introduction into the legislative process. These initiatives enable informed fiscal trade-offs and ensure that limited public resources are directed toward high-impact interventions. The Department's flagship knowledge products, including the PERO, MERO, the Western Cape Medium Term Budget Policy Statement (WC MTBPS) and the Overview of Provincial Revenue and Expenditure (OPRE) were produced, which remain critical instruments for developing the revenue strategy, coherent fiscal planning and transparent reporting.

In response to a constrained fiscal environment Provincial Treasury continued to entrench a disciplined, evidence-based and resource-efficient approach to budgeting over the medium term. The Western Cape Government has consistently and progressively worked towards, not just facilitating and maintaining fiscal discipline and credibility to create fiscal sustainability in relation to budget management over time, but

also to build efficiencies into the system. The Western Cape Government has largely incorporated many of the budget reforms introduced by the National Government during 2025 and the focus has been placed on supporting departments to align their service delivery and budget towards the outputs and outcomes anticipated that will evidence service delivery and improve the lived experience of residents of the Western Cape.

The 2025/26 budget approach for the 2026 MTEF built on the Western Cape Government's 5-Year Budget Strategy, which emphasizes fiscal discipline, evidence-based decision-making, and targeted service delivery aligned with the 2025 – 2030 Provincial Strategic Plan. The focus shifted from planning to execution, ensuring that policy priorities translated into measurable results through credible delivery plans, realistic timelines, and clear performance indicators. Departments were required to submit credible delivery plans, demonstrating a clear line of sight between budget allocations, outputs, and intended outcomes, supported by measurable indicators realistic implementation timelines and regular performance monitoring.

The approach prioritised Value for Money, combining qualitative impact (achieving desired outcomes) and quantitative efficiency (cost-effectiveness). It incorporated national and provincial budget reforms such as TARS, spending reviews, and infrastructure reforms, while introducing tools like the Fiscal Futures Model for long-term scenario planning. Additionally, revenue optimisation remains a core element of the fiscal strategy. Efforts include strengthened own-revenue forecasting, improved billing and collection practices, and the identification of under-leveraged revenue instruments. In parallel, Provincial Treasury is advancing ABF models and exploring public-private partnerships to expand the infrastructure financing envelope, while maintaining strict adherence to affordability and risk management principles.

To strengthen accountability and governance integrity, a comprehensive strategy was implemented to address Unauthorised, Irregular, Fruitless and Wasteful Expenditure (UIFW&E), ensuring accountability and preventing financial mismanagement across departments and municipalities, in alignment with National Treasury guidelines. Thus, promoting sound financial management practices, early risk detection, and corrective action to safeguard public resources.

Effective Local Government

Oversight and support on municipal finances focused on strengthening financial management and accountability to enable improved service delivery outcomes. The Local Government Budget Performance Overview provided a summary of the major pressures facing municipal budgets and how Western Cape municipalities are responding. The publication also shows how the improved financial stability of municipalities is being used to increase investments in capital budgets, laying the foundation to support economic growth. Socio-economic intelligence was delivered through the MERO to enable planning for growth and development. Municipal budget efficiency and responsiveness was promoted through Strategic Integrated Municipal Engagements (SIME) and Technical Integrated Municipal Engagements (TIME). Municipalities were supported to ensure that financial reporting was clear, transparent, and accountable, while expert assistance was provided on complex matters such as grant management, procurement and tax-related issues. This support improved municipal budget credibility, strengthened in-year financial management, and enhanced councils' ability to prioritise service delivery aligned to local socio-economic conditions.

During 2025/26, the number of unfunded budgets decreased, demonstrating the cumulative impact of sustained municipal efforts, reinforced by the support and guidance of the Provincial Treasury. Three municipalities in the Western Cape were assessed as being in financial crisis during 2025/26, and by the end of 2025 all three were under formal interventions in terms of section 139(5) of the Constitution and implementing formal Financial Recovery Plans. These are closely monitored by Provincial Treasury, which

also provides support in the form of advice, and some limited funding for strategic projects and consultants to assist with the turnaround of the municipalities.

Strategic Supply Chain Management

The digitisation and automation of procurement processes remained a flagship focus. The ePS, WCSEB, and the Procurement Planning Toolkit were leveraged to automate procurement transactions up to R1 million, reduce paperwork, shorten turnaround times, and provide a fair and accessible platform for suppliers, particularly SMMEs. The Procurement Client Centre (PCC) continued to provide walk in, virtual, and in house support, improving responsiveness to departments, municipalities, and suppliers while reducing red tape.

Targeted capacity building initiatives, including webinars, guidance notes, and supplier outreach sessions, strengthened SCM capability and compliance while supporting inclusive participation in public procurement. Consolidated Provincial Procurement Disclosure Reports were produced to enhance transparency and public accountability.

Significant progress was made in leveraging procurement data and analytics to inform decision making. Spatial and demographic procurement analytics highlighted the impact of provincial spending on SMMEs, black owned, women owned, and youth owned enterprises, supporting evidence-based interventions to strengthen inclusive economic growth. These insights enabled improved oversight, targeted supplier development, and enhanced confidence in the provincial procurement system.

Efficient Infrastructure investment

Efficient infrastructure investment remained a core priority, with sustained oversight of infrastructure planning, implementation, and expenditure across departments. Infrastructure spending and delivery was closely monitored against approved plans and lifecycle requirements, while Provincial Treasury advanced the ABF Framework to begin moving projects through screening and readiness toward structuring, an essential lever in a constrained fiscal environment. This work reinforced infrastructure's role in growth, service delivery improvement, and longer-term resilience, while reinforcing fiscal discipline and credible execution.

Talent Management

Talent management continued to serve as a strategic lever, with Provincial Treasury sustained its professional training pipeline, upheld SAICA accreditation and the external bursary programme. Provincial Treasury has continued to invest in structured training, mentoring to address capacity gaps, and workplace exposure programmes. These initiatives built a sustainable pipeline of skilled finance professionals and bolstered institutional capacity across the provincial public service via the Chartered Accountant Academy and the external Graduate Bursary Programme.

ICT Governance

Provincial Treasury continued to play a critical role in stabilising and optimising transversal financial systems, while advancing the Evergreen Legacy Systems (ELS) strategy. Integration with the Provincial Treasury Data Warehouse enhanced real time access to procurement and financial data, supporting faster, smarter decision making and improved performance monitoring. The expansion of the Data Warehouse significantly enhanced business intelligence capabilities, enabling comprehensive data access and analysis across financial and non-financial domains. Applications are being optimised to reduce duplication and total cost of ownership, while automated financial management workflows were implemented to improve efficiency, data integrity, and reliability, supporting a modern, capable public service.

3. Outlook for the coming financial year (2026/27)

Key areas of focus and delivery for the 2026/27 financial year mainly entail the following:

Integrated Provincial Governance

The Provincial Treasury will advance Integrated Provincial Governance (IPG) by shifting from traditional compliance driven approaches toward an integrated, outcomes focused, future fit fiscal governance model. This will be achieved through strengthened fiscal sustainability measures, enhanced transversal coordination, and a deliberate elevation of governance maturity across the Western Cape Government. A central part of this shift is the implementation of rigorous, risk-led budget prioritisation and scenario-based planning anchored in a Fiscal Futures Model. This will enable long-term fiscal strategy formulation, including sensitivity testing for macroeconomic shifts and revenue volatility, to guide choices across the 2026 MTEF and beyond. This approach ensures that fiscal trade-offs are grounded in credible evidence and that resource allocation remains responsive to changing economic and demographic pressures.

To improve revenue resilience Provincial Treasury will continue comprehensive oversight of provincial revenue and cash flows, while streamlining the Provincial Revenue Strategy through targeted research to strengthen existing revenues and responsibly explore new revenue streams, and maintain oversight of the WCGRB to ensure compliance, integrity, and optimal revenue performance. Research into various aspects of the Gambling Industry will inform the drafting of a responsive Green Paper on Gambling Policy which will be responsive to the structural and technological changes and balancing economic benefits with social harm mitigation. The Western Cape Twentieth Gambling and Racing Amendment Bill, 2026 will be tabled in the Western Cape Legislature for finalisation and further public consultation.

Budget decisions will be aligned to the Provincial Strategic Plan portfolios of Growth for Jobs; Safety; Educated and Caring Society; and Innovation and Governance, with TARS used to redirect funds from low impact or underperforming programmes to priority outcomes. Departments are required to maintain a clear line of sight between budget allocations, outputs, and outcomes through credible delivery plans grounded in realistic implementation timelines and measurable indicators. In support of gender-responsive budgeting (GRB) through the integration of Gender Responsive Planning, Budgeting, Monitoring, Evaluation and Auditing (GRPBMEAF) principles into the 2026 MTEF process, ensuring that planning, budgeting, monitoring, evaluation, and auditing advance equitable outcomes and inclusivity.

To embed good governance, the Provincial Treasury will continue to drive accountability through rigorous review of financial reporting, continuously refine the reporting framework for completeness and integrity of transactions, assets, and liabilities, and ensure accurate and reliable financial statements that promote transparency and informed decision-making. Communication and collaboration across spheres through intergovernmental forums will be further enabled so that the Provincial Treasury is seen as a reliable partner.

To elevate governance maturity across the Western Cape Government, the Provincial Treasury will advance efforts to achieve Maturity Level 4, characterised by an integrated governance framework supported by strengthened monitoring and coordinated support mechanisms. This includes the integration of accounting frameworks to ensure consistency and reliability of financial reporting across departments and municipalities, the enhancement and automation of Annual Financial Statement (AFS) processes, and the development of an improved loss control system to reinforce accountability, reduce financial risks, and improve compliance. These initiatives collectively contribute to a more future-fit, transparent, and performance-driven financial governance environment, enabling the Provincial Treasury to drive greater credibility, efficiency, and oversight in line with provincial priorities.

Effective Local Government

The Provincial Treasury will enhance municipal budget credibility and service delivery performance through a more integrated, intelligence-driven support model. SIME and TIME will be deepened to provide clear, data-driven guidance throughout the budget and implementation cycle.

The Annual Local Government Budget Performance Overview will be published to promote transparency, strengthen accountability, and surface systemic risks early.

The Provincial Treasury will intensify the use of in-year monitoring of municipal budget implementation and early warning indicators to track performance readiness, detect fiscal distress, responding to emerging risks with targeted guidance and support, and, where necessary, intervening in accordance with the Local Government: Municipal Finance Management Act (MFMA, No. 56 of 2003).

Strengthen advocacy through intergovernmental relations (IGR), with a focused emphasis on local governmental legislative and policy reform. Improved coordination and administration of conditional grants transferred from the Province to municipalities will be prioritised to ensure compliance, alignment with performance requirements, and timely delivery.

For municipalities experiencing financial distress or crises, proactive advisory support will be provided. Budget plans will be developed or refined, MFMA interventions will be implemented, including assistance with financial recovery plans and coordination with sector departments will be strengthened to restore financial stability and safeguard sustainable service delivery.

Strategic Supply Chain Management

Provincial Treasury will accelerate the shift from compliance-centric procurement to value-for-money and performance-based procurement. Commodity based strategies, transversal contracting, and improved specification quality will be used to drive cost efficiency, reduce delivery risks, and support service outcomes. Sustainable procurement principles, including Total Cost of Ownership (TCO) and responsible local sourcing, will be embedded to maximise long term value.

The integration of procurement platforms will continue, with the ePS onboarding the Procurement Planning Toolkit, Requisition Tracker, and WCSEB database. This will provide an end-to-end digital procurement environment that improves planning credibility, enhances transparency, and reduces cycle times. Ongoing change management and user enablement will ensure that digital adoption translates into measurable efficiency gains.

Expanded use of procurement data analytics will support proactive oversight, public disclosure, and strategic decision making. Consolidated procurement disclosure reports and dashboards will strengthen accountability, build supplier and investor confidence, and support the Growth for Jobs agenda by demonstrating the economic impact of public spending.

The Procurement Client Centre will be strengthened through in house delivery and functional support, ensuring responsive assistance to departments, municipalities, and suppliers. Capacity building initiatives will focus on SCM planning, contract management, and supplier performance, reducing operational risks and improving delivery outcomes across the system.

Efficient Infrastructure Investment

To enable infrastructure-led growth and investment, a credible 5–10-year pipeline of infrastructure projects in conjunction with the Department of Infrastructure and its delivery unit will be built. This will include standardised project preparation, robust due diligence, and evaluation of funding proposals.

The ABF Programme to attract private and development finance and mobilise funding through the Sustainable Infrastructure Development and Finance Facility (SIDAFF) and other blended finance partnerships will be operationalised.

The quality of Immovable Asset Management Plans (IAMPs) and Infrastructure Programme Management Plans (IPMPs), ensuring lifecycle costing, asset performance, and affordability are properly integrated will be assessed.

An approved Service Delivery Agreements between Clients and Implementers under Infrastructure Delivery Management System (IDMS) and Framework for Infrastructure Delivery and Procurement Management (FIDPM), as per Module 2 of the One-IDMS, to reinforce governance, roles, and performance baselines will be assessed.

Internally, infrastructure capacity within Provincial Treasury will be built to strengthen project appraisal, financing structuring, pipeline management, and portfolio reporting thus supporting a disciplined, bankable pipeline that attracts investment and delivers sustained public value.

Talent Management

Provincial Treasury will continue to implement an Integrated Talent Management Strategy to develop and retain the specialised, future fit capabilities required to modernise financial governance and drive service-delivery excellence across the Western Cape Government. Strengthening capacity in effective financial governance, infrastructure finance, risk analytics, procurement excellence, and performance reporting. Targeted training and capacitation initiatives will be delivered for both provincial and municipal officials, with a focus on practical application (e.g., MTEF integration, Gender-Responsive Planning, Budgeting, Monitoring, Evaluation and Auditing (GRPBMEAF), MFMA interventions, revenue optimisation, strategic sourcing, project finance, and data literacy).

Provincial Treasury will embed continuous learning pathways, expand mentorship communities of practice, and strengthen leadership development interventions. Performance management will be aligned to measurable outcomes, ensuring that technical proficiency, ethical leadership, and service orientation are consistently strengthened across the system. By prioritising psychological safety, recognition, and work life rhythm, Provincial Treasury will remain a high performing organisation of choice, capable of meeting its demanding transversal mandate.

ICT Governance

Provincial Treasury will further strengthen analytics, reporting, and decision support capabilities through the Provincial Treasury Data Warehouse and Business Intelligence Hub, ensuring authoritative data, consistent definitions, and near real time insights across financial management.

ICT governance will prioritise data quality, metadata management, information security, and responsible access, enabling reliable performance dashboards and risk heatmaps that support informed executive decision making and oversight.

The rollout and optimisation of the ePS, Procurement Planning Toolkit, and WCSEB will be guided by clear standards, user enablement, and structured change management, ensuring that adoption results in measurable improvements in efficiency and transparency.

Collectively, ICT governance will ensure that Provincial Treasury's digital ecosystem is resilient, interoperable, and strategically aligned, enabling the organisation to turn real time information into coordinated action that strengthens governance, fiscal sustainability, and service delivery outcomes.

4. Service delivery risks

The Provincial Treasury operates in a highly complex and dynamic environment characterised by constrained fiscal resources, evolving regulatory norms, increasing service delivery demands and capacity limitations, which threatens its ability to fulfil its core mandate as an enabler and support function across government. These risks have significant implications for governance, financial sustainability, and service delivery outcomes. Key risks include:

Fiscal Constraints: Revenue shortfalls and municipal governance and financial distress create a volatile fiscal environment that undermines Provincial Treasury's ability to plan and allocate resources effectively. Population growth and escalating operational costs further intensify these pressures, requiring disciplined prioritisation and trade-offs and proactive engagement with National Treasury to secure equitable allocations. To address this, Provincial Treasury has developed a three-pillar revenue enhancement strategy and adopted a tiered municipal support model that shifts from preventive to intensive interventions based on municipal capacity. Provincial Treasury has also implemented TARS, strengthened in year monitoring and scenario-based planning through the Fiscal Futures Model to safeguard fiscal sustainability.

Gambling Revenue: Although gambling revenue has grown significantly post COVID-19, driven by online sports betting, its sustainability is uncertain. Risks include inter-provincial competition, operational shifts by license holders, and national fiscal pressures. Provincial Treasury is reviewing the Western Cape Gambling and Racing Act and developing a Green Paper to strengthen regulatory resilience and revenue optimisation strategies. The National Treasury has issued a discussion paper on levying a national tax on online sports betting, which could reduce the revenue provinces generate from online sports betting.

Public Procurement Act Implementation: The Public Procurement Act introduces governance and capacity-building risks. Its centralised procurement model may erode provincial autonomy, limit local economic development, and slow emergency response. Provincial Treasury has raised constitutional concerns and is advocating for amendments while investing in capacity-building initiatives, automated procurement planning tools, and digital platforms such as ePS and the WCSEB to maintain transparency and efficiency.

Innovation and Digitalisation: The shift toward digitalisation and automation is essential for governance transformation but introduces cybersecurity vulnerabilities and system integration challenges. Legacy systems (LOGIS, BAS, PERSAL) remain a constraint, delaying full implementation of the Integrated Financial Management System (IFMS). Provincial Treasury is mitigating these risks through its Data Warehouse, Business Intelligence Hub, and ICT governance frameworks aligned with the WCG Digital Transformation Strategy.

Human Resource Challenges: Capacity constraints remain a material risk, particularly in critical financial, technical roles and staff wellbeing concerns. Rising Compensation of Employees (CoE) costs limits funding for goods and services, increasing workload pressures and affecting morale. While fast-tracking internal recruitment processes has improved efficiency, the anticipated benefits have not fully materialised due to a continued reliance on Corporate Shared Services within the Department of the Premier, which remains under-capacitated. In addition, the accelerated induction of Procurement Client Centre (PCC) staff brought in-house presents a risk to service quality if onboarding and capability development are not sufficiently embedded. Provincial Treasury has implemented an Integrated Talent Management Strategy, succession planning, expanded Employee Health and Wellness (EHW) programme and targeted professional development to address these gaps.

PT is initiating a comprehensive Organisation Design (OD) Review during the 2026/27 financial year to ensure that its organisational structure is fully aligned with its mandate, strategic priorities, and evolving role within the provincial governance landscape. The Review responds to insights gathered during internal strategic engagements, where staff highlighted the need to strengthen capacity, improve workflows, enhance collaboration across units, and establish clearer lines of accountability.

The Review aims to build a structure that better supports the Treasury's enabling function across the provincial government, ensuring it is positioned to deliver effectively on its responsibilities in fiscal governance, economic stewardship, integrated planning, infrastructure enablement, procurement reform, and municipal support. It will also assist in addressing organisational pressures identified by staff, including workload imbalance, competing priorities, and the need for improved support systems and knowledge management.

Key objectives of the OD Review include:

- Aligning the organisational structure with strategic priorities and PT's long-term positioning;
- Enhancing operational efficiency by improving processes and reducing duplication;
- Strengthening internal coordination and cross-branch integration;
- Clarifying roles and decision-making pathways to support more agile and responsive delivery;
- Creating a more sustainable, supportive environment that contributes to staff wellbeing and retention;
- Identifying capability requirements to inform future workforce planning.

The OD Review is not a cost-reduction initiative but rather a strategic exercise aimed at ensuring that PT remains a credible, resilient and future-focused institution. The process will follow a phased approach, including the development of a case for change, macro-structural redesign, consultation with internal stakeholders and labour, and alignment to relevant governance processes.

The outcomes of the Review will support the Treasury's continued ability to drive good financial governance, enable integrated service delivery, and contribute meaningfully to the provincial strategic agenda over the medium term.

Administrative Instability in Municipalities: Municipalities face governance instability due to retirements of senior staff and political pressures ahead of local elections. These factors, combined with unfunded budgets, revenue collection inefficiencies, and rising operational costs, threaten financial sustainability. Provincial Treasury is responding through establishing a targeted ABF pipeline and close monitoring of financial performance and guidance provided in the Strategic Integrated Municipal Engagements (SIME), Technical Integrated Municipal Engagements (TIME), CFO forums and financial recovery plans, supported by the Western Cape Financial Management Capability Grant.

5. Reprioritisation

People remain the Provincial Treasury's most critical resource for achieving its vision, and this is reflected in the allocation of 63.4 per cent of the budget to Compensation of Employees. This investment ensures the Department can fill key vacancies, strengthen capacity, and maintain staff well-being while improving its ability to deliver on core mandates. Beyond personnel, the Department prioritises projects with existing contractual obligations to safeguard continuity and compliance.

Through this budget, the Provincial Treasury will advance its strategic priorities while applying the core principles of the 2026 MTEF approach: achieving Value for Money, strengthening evidence-based and targeted delivery, and ensuring fiscal sustainability. These principles are embedded in the Western Cape Government's 5-Year Budget Strategy and guide the transition from planning to execution, with a strong emphasis on measurable impact and data-driven performance tracking. The Department will align its resource allocation with the Provincial Strategic Plan, reprioritise low-performing programmes through the TARS process, and leverage spending reviews to optimise efficiency. By fostering innovation, maintaining fiscal discipline, and integrating financial and non-financial information into decision-making, the Provincial Treasury positions itself to drive governance excellence, support municipalities, and optimise public resources for sustainable service delivery.

6. Procurement

The Provincial Treasury will continue to pursue a strategic and forward-looking approach to procurement throughout the 2026/27 financial year and across the outer MTEF period. Priority areas will include high impact research initiatives such as the MERO, as well as analyses of alternative revenue and taxation models. Projects focused on diversifying provincial revenue streams and strengthening municipal and provincial financial governance will also remain central to the Provincial Treasury's agenda.

The SCM unit will strengthen its relationships with key stakeholders to enhance advanced procurement planning, particularly the annual procurement cycle. Operationally, the unit has sufficient capacity to drive improvements in turnaround times and to adopt a project management approach for each procurement process. These interventions will support the delivery of high-quality services and ensure that procurement outcomes are achieved efficiently and within the expectations of line managers.

7. Receipts and financing

Summary of receipts

Table 7.1 below depicts the sources of funding for the vote.

Table 7.1 Summary of receipts

Receipts R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate				
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate		2026/27	2027/28	2028/29
Treasury funding											
Equitable share	307 522	285 986	279 090	345 275	318 694	297 624	389 253	30.79	407 437	420 643	
Financing	5 998	6 957	10 731	14 388	15 635	15 635	30 720	96.48	6 774	6 201	
Provincial Revenue Fund	5 998	6 957	10 731	14 388	15 635	15 635	30 720	96.48	6 774	6 201	
Total Treasury funding	313 520	292 943	289 821	359 663	334 329	313 259	419 973	34.07	414 211	426 844	
Departmental receipts											
Sales of goods and services other than capital assets	40	43	27	19	19	26	20	(23.08)	21	21	
Transfers received				1	1	1	1		1	1	
Interest, dividends and rent on land	4	23	6	1	1	14	1	(92.86)	1	1	
Sales of capital assets	159	83	10			5		(100.00)			
Financial transactions in assets and liabilities	3 327	17 708	4 548	71	71	21 116	74	(99.65)	77	80	
Total departmental receipts	3 530	17 857	4 591	92	92	21 162	96	(99.55)	100	103	
Total receipts	317 050	310 800	294 412	359 755	334 421	334 421	420 069	25.61	414 311	426 947	
Casino taxes	520 665	520 037	497 612	463 618	463 618	463 618	484 481	4.50	506 283	521 977	
Horse racing taxes	512 987	906 496	1 118 874	870 198	870 198	870 198	909 356	4.50	950 277	979 736	
Provincial Revenue Fund (Tax Receipts)	1 033 652	1 426 533	1 616 486	1 333 816	1 333 816	1 333 816	1 393 837	4.50	1 456 560	1 501 713	

Note: Tax Receipts for gambling and racing taxes via the Western Cape Gambling and Racing Board (WCGRB) is no longer classified as Departmental Receipts. V03: Provincial Treasury acts as a conduit for the taxes collected by the WCGRB to the Provincial Revenue Fund (PRF).

Summary of receipts:

The total receipts allocated to Vote 3 have increased by R85.648 million, representing a 25.61 per cent rise from the revised estimate of R334.421 million in 2025/26 to R420.069 million in 2026/27. This significant increase is primarily attributed to several key factors: the provision for filling vacant posts, the cost-of-living adjustments for employees over the 2026 Medium Term Expenditure Framework (MTEF), and the allowance for consumer price index (CPI) inflation. Additionally, the increase includes transfers to the WCGRB to fund the implementation of OD changes and enhancements, and support to various municipalities. These allocations are essential to ensure the effective functioning and service delivery of the respective entity and municipalities.

Treasury funding of which:

Equitable share allocations will amount to R389.253 million in 2026/27, R407.437 million in 2027/28 and R420.643 million in 2028/29.

Details of departmental receipts:

The departmental own receipts decreased from R21.162 million in 2025/26 (revised estimate) to R96 000 in 2026/27. The main source of revenue collected in 2025/26 financial year mainly relates to unspent grant funds from various municipalities and cash surplus from the WCGRB. The source of departmental receipts over the 2026 MTEF relates to the sale of goods and services other than capital assets and financial transactions in assets and liabilities.

Donor funding (excluded from vote appropriation)

None.

8. Payment Summary

Key assumptions

Provision for the cost-of-living adjustment for employees over the 2026 MTEF were made based on the CPI of 4 per cent for 2026/27 and 2027/28, and CPI of 3.1 per cent for 2028/29. Provision was also made for a 1.5 per cent pay progression in each financial year. Medical allowance was increased based on the Medical Price Index (MTI) as per Statistics SA data and Housing allowance was increased by CPI in each financial year.

Programme summary

Table 8.1 indicates the budget or estimated expenditure per programme and Table 8.2 per economic classification. Details of the Government Financial Statistics (GFS) economic classifications are annexed hereto in Table A.2.

Table 8.1 Summary of payments and estimates

Programme R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate	2026/27	2025/26	2027/28
1. Administration	60 976	57 340	53 539	61 263	58 169	58 169	73 738	26.77	77 606	80 393
2. Sustainable Resource Management	127 431	123 013	131 088	170 456	157 687	157 687	204 496	29.68	198 789	204 923
3. Asset Management	77 561	79 586	65 315	78 784	72 182	72 182	87 692	21.49	84 310	85 666
4. Financial Governance	51 082	50 861	44 470	49 252	46 383	46 383	54 143	16.73	53 606	55 965
Total payments and estimates	317 050	310 800	294 412	359 755	334 421	334 421	420 069	25.61	414 311	426 947

Note: Programme 1: MEC total remuneration package: R2 306 044 with effect from 1 April 2025.

Summary by economic classification

Table 8.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2022/23	2023/24	2024/25				2026/27	2025/26	2027/28	2028/29
Current payments	259 294	264 563	242 309	303 323	274 942	274 722	326 176	18.73	336 298	345 356
Compensation of employees	198 965	199 089	193 590	240 524	213 947	213 895	266 212	24.46	278 530	287 164
Goods and services	60 329	65 474	48 719	62 799	60 995	60 827	59 964	(1.42)	57 768	58 192
Transfers and subsidies to	48 483	43 924	49 477	54 496	56 269	56 321	89 536	58.97	73 008	75 193
Provinces and municipalities	19 498	18 427	20 633	22 123	22 172	22 172	23 028	3.86	24 002	24 746
Departmental agencies and accounts	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Public corporations and private enterprises	8	8	10	10	9	9	9		9	9
Households	3 901	4 311	4 248	2 500	4 225	4 277	6 232	45.71	2 500	2 500
Payments for capital assets	8 985	2 137	2 375	1 936	3 210	3 210	4 357	35.73	5 005	6 398
Machinery and equipment	8 985	2 137	2 375	1 936	3 184	3 184	4 357	36.84	5 005	6 398
Software and other intangible					26	26		(100.00)		
Payments for financial assets	288	176	251			168		(100.00)		
Total economic classification	317 050	310 800	294 412	359 755	334 421	334 421	420 069	25.61	414 311	426 947

Infrastructure payments

None.

Departmental Public Private Partnership (PPP) projects

The Provincial Treasury does not have any departmental Public Private Partnership (PPP) projects.

Transfers

Transfers to public entities

Table 8.3 Summary of departmental transfers to public entities

Public entities R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2022/23	2023/24	2024/25				2026/27	2025/26	2027/28	2028/29
Western Cape Gambling and Racing Board	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Total departmental transfers to public entities	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938

Note: The Western Cape Gambling and Racing Board (WCGRB) falls within the oversight responsibilities of the Provincial Treasury.

Transfers to other entities

Table 8.4 Summary of departmental transfers to other entities

Entities R'000	Outcome			Main appropriation 2025/26	Adjusted appropriation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Public Corporations: Communication: Licenses	8	8	10	10	9	9	9		9	9
Total departmental transfers to other entities	8	8	10	10	9	9	9		9	9

Note With the change in the Standard Chart of Accounts with effect from 1 April 2025, the item Communication: Licenses has been removed from the **Departmental agencies and accounts** category and shifted to **Public corporations and private enterprises**. Other transfers to public corporations. This shift includes previous expenditure such as payments to the South African Broadcasting Corporation (SABC) for the payment of television and radio licenses.

Transfers to local government

Table 8.5 Summary of departmental transfers to local government by category

Departmental transfers R'000	Outcome			Main appropriation 2025/26	Adjusted appropriation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Category A	300	1 200	150		100	100		(100.00)		
Category B	17 698	16 027	16 333	13 997	17 047	17 047	12 997	(23.76)		
Category C	1 500	1 200	4 150	4 675	5 025	5 025		(100.00)		
Unallocated				3 451			10 031		24 002	24 746
Total departmental transfers to local government	19 498	18 427	20 633	22 123	22 172	22 172	23 028	3.86	24 002	24 746

Note: Refer to Table A.4 - Transfers to local government by transfers/grant type, category and municipality for further detail.

9. Programme description

Programme 1: Administration

Purpose: To give strategic direction and to provide quality financial and other support services to the Minister and the Head of Department.

Analysis per sub-programme

Sub-programme 1.1: Office of the Minister

to assist the member of the Provincial Cabinet with those functions as assigned by legislation and/or the Premier

Sub-programme 1.2: Management Services

to provide strategic and operational management support services

Sub-programme 1.3: Financial Management

to assist the Accounting Officer to drive financial management in the Department

Policy developments

None.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

None.

Outcomes as per Strategic Plan

Programme 1: Administration

Strengthened financial and corporate governance to ensure a well-managed Department that empowers programmes to achieve their mandates efficiently.

Outputs as per Annual Performance Plan

Sub-programme 1.2: Management Services

Strategic Execution Office unit established through defined deliverables and documented processes.

The implementation of an automated system to track ICT and non-ICT projects.

Sub-programme 1.3: Financial Management

Monitoring of expenditure against the budget.

Complete and proper records of financial affairs in accordance with prescribed norms and standards.

Compliance with SCM norms and standards.

Maintained an accurate asset register.

Identification of risks and key areas of concern regarding the preparation of financial and non-financial reports and compliance with applicable legislation.

Departmental financial norms and standards reviewed.

Table 9.1 Summary of payments and estimates – Programme 1: Administration

Sub-programme R'000	Outcome			Main appropriation 2025/26	Adjusted appropriation 2025/26	Revised estimate 2025/26	Medium-term estimate				
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate		2026/27	2027/28	2028/29
							2025/26	2026/27			
1. Office of the Minister	7 036	7 526	7 236	8 107	8 212	8 212	8 334	1.49	8 824	9 055	
2. Management Services	22 763	22 530	20 662	26 029	22 718	22 718	32 599	43.49	33 976	31 415	
3. Financial Management	31 177	27 284	25 641	27 127	27 239	27 239	32 805	20.43	34 806	39 923	
Total payments and estimates	60 976	57 340	53 539	61 263	58 169	58 169	73 738	26.77	77 606	80 393	

Note: Sub-programme 1.1: MEC total remuneration package: R2 306 044 with effect from 1 April 2025.

Sub-programme 1.3: Corporate Services and Sub-programme 1.5: Internal Audit as per the National Treasury uniform budget and programme structure, is not utilised as it is centralised with the Department of the Premier (Corporate Services Centre/CSC).

Table 9.1.1 Summary of payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appropriation 2025/26	Adjusted appropriation 2025/26	Revised estimate 2025/26	Medium-term estimate				
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate		2026/27	2027/28	2028/29
							2025/26	2026/27			
Current payments	50 488	52 895	47 483	56 817	52 385	52 215	66 872	28.07	70 092	71 486	
Compensation of employees	38 501	38 338	36 559	45 696	39 224	39 222	48 909	24.70	53 390	54 056	
Goods and services	11 987	14 557	10 924	11 121	13 161	12 993	17 963	38.25	16 702	17 430	
Transfers and subsidies	1 215	2 132	3 430	2 510	2 574	2 576	2 509	(2.60)	2 509	2 509	
Public corporations and private enterprises	8	8	10	10	9	9	9		9	9	
Households	1 207	2 124	3 420	2 500	2 565	2 567	2 500	(2.61)	2 500	2 500	
Payments for capital assets	8 985	2 137	2 375	1 936	3 210	3 210	4 357	35.73	5 005	6 398	
Machinery and equipment	8 985	2 137	2 375	1 936	3 184	3 184	4 357	36.84	5 005	6 398	
Software and other intangible assets					26	26		(100.00)			
Payments for financial assets	288	176	251			168		(100.00)			
Total economic classification	60 976	57 340	53 539	61 263	58 169	58 169	73 738	26.77	77 606	80 393	

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate		2026/27	2027/28
Transfers and subsidies to (Current)	1 215	2 132	3 430	2 510	2 574	2 576	2 509	(2.60)	2 509	2 509
Public corporations and private enterprises	8	8	10	10	9	9	9		9	9
Public corporations	8	8	10	10	9	9	9		9	9
Other transfers to public corporations	8	8	10	10	9	9	9		9	9
Households	1 207	2 124	3 420	2 500	2 565	2 567	2 500	(2.61)	2 500	2 500
Social benefits	66	344	979		65	67		(100.00)		
Other transfers to households	1 141	1 780	2 441	2 500	2 500	2 500	2 500		2 500	2 500

Note: With the change in the Standard Chart of Accounts with effect from 1 April 2025, the item Communication: Licenses has been removed from the **Departmental agencies and accounts** category and shifted to **Public corporations and private enterprises**, Other transfers to public corporations. This shift includes previous expenditure such as payments to the South African Broadcasting Corporation (SABC) for the payment of television and radio licenses.

Expenditure trends analysis

The Programme's budget increased by R15.569 million from the 2025/26 revised estimate of R58.169 million to R73.738 million in 2026/27 which equates to a growth of 26.77 per cent. The growth mainly relates to the provision for the filling of vacant posts and the cost-of-living adjustment of employees over the 2026 MTEF. In addition, R1.822 million has been reallocated from 2025/26 financial year to 2026/27 to make provision for dedicated capacity responsible for developing and implementing an institutional funding and change strategy for the Western Cape Government. Furthermore, R3.745 million has also been reallocated from 2025/26 financial year to 2026/27 (R1.248 million), 2027/28 (R1.248 million) and 2028/29 (R1.249 million) to fund the shortfall in the cost of the Microsoft Licenses allocated to the Department and additional licenses required. The growth over the outer years of the 2026 MTEF also relates to provision for the replacement of obsolete computer equipment.

Programme 2: Sustainable Resource Management

Purpose: To ensure the efficient and effective management of provincial and municipal fiscal resources.

Analysis per sub-programme

Sub-programme 2.1: Programme Support

to provide management and administrative support to the programme

Sub-programme 2.2: Fiscal Policy

to research, analyse and advise on the policy, strategy and management of provincial and municipal fiscal resources

Sub-programme 2.3: Budget Management

Provincial Government Budget Office

to promote effective financial resource allocation, by providing socio-economic and policy research, analysis and advice that informs the preparation of the provincial budget, as well as the monitoring of budget implementation and performance

Local Government Budget Office

to promote effective financial resource allocation and provide socio-economic policy research, analysis and advice that inform the preparation of municipal budgets and monitor budget implementation

Sub-programme 2.4: Public Finance

Provincial Government Finance

to compile a credible and sustainable main and adjustment budget, and to guide and monitor the efficient implementation thereof

Local Government Finance (Groups 1, 2 and MFMA Coordination)

to drive the implementation of the MFMA and assist and guide municipalities to prepare budgets and monitor the implementation thereof towards sustainable local government

Infrastructure

to promote the delivery of new and maintenance of existing physical infrastructure

Business Information and Data Management

to render a client interface, data collating, data and information management and records management service to the PT

Policy developments

Policy developments that will receive further attention in 2026/27 are:

The publication of a reviewed White Paper for Local Government by the Department of Cooperative Governance;

A Review of the Local Government Fiscal Framework due to be completed by National Treasury; and

The possible tabling of proposed amendments to the Local Government: Municipal Finance Management Act (56 of 2003).

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

None.

Outcomes as per Strategic Plan

Programme 2: Sustainable Resource Management

Sustainable management of provincial and municipal fiscal resources.

Outputs as per Annual Performance Plan

Sub-programme 2.2: Fiscal Policy

Research reports on the Provincial and Local Government Fiscal System.

Revenue Reports.

Provincial Government Cash Management Reports.

Reports on the performance of the WCGRB.

Assessment report on the retention of own revenue as submitted by departments.

Sub-programme 2.3: Budget Management

Provincial Government Budget Office

Provincial budget policy assessment reports.

Provincial Budget and Economic Publications.

Local Government Budget Office

Strategic Integrated Municipal Engagement reports.

Municipal Performance Reports Assessments.

Municipal economic intelligence reports.

Sub-programme 2.4: Public Finance

Provincial Government Finance

Provincial budget assessment reports.

Quarterly reports on the implementation of the budget.

Provincial budget publications.

Local Government Finance (Groups 1, 2 and MFMA Coordination)

Early warning and in-year monitoring assessment on the sustainable implementation of the municipal budget.

Assessment of municipal budgets and mid-year reports for sustainability and credibility.

Reporting on MFMA implementation to NT.

Forums to strengthen inter-governmental cooperation and information sharing.

Supporting the financial recovery of municipalities in financial crisis development of Budget Funding Plans for municipalities adopting unfunded budgets.

Infrastructure

Immovable asset management plans assessed.

Quarterly reports on the implementation of infrastructure budgets to Cabinet.

Provincial Budget publications.

Infrastructure Reporting Model (IRM) Monthly Progress Reports.

Infrastructure Project Site Visits.

Business Information and Data Management

Datasets managed.

Budget process plans managed.

Table 9.2 Summary of payments and estimates – Programme 2: Sustainable Resource Management

Sub-programme R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate		2026/27	2027/28
1. Programme Support	7 268	6 610	5 563	8 728	8 695	8 695	11 302	29.98	11 784	11 925
Programme Support	7 268	6 610	5 563	8 728	8 695	8 695	11 302	29.98	11 784	11 925
2. Fiscal Policy	43 111	40 932	44 273	53 655	53 319	53 319	86 543	62.31	68 976	71 632
Fiscal Policy	18 035	19 754	19 687	23 792	23 456	23 456	26 276	12.02	22 479	23 694
Western Cape Gambling and Racing Board	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
3. Budget Management	19 134	18 402	18 413	23 191	20 755	20 755	24 565	18.36	24 291	24 607
Provincial Government Budget Office	8 560	8 397	7 774	11 226	10 067	10 067	12 097	20.16	11 392	11 449
Local Government Budget Office	10 574	10 005	10 639	11 965	10 688	10 688	12 468	16.65	12 899	13 158
4. Public Finance	57 918	57 069	62 839	84 882	74 918	74 918	82 086	9.57	93 738	96 759
Provincial Government Finance	11 701	11 476	10 958	13 797	13 164	13 164	14 135	7.38	14 988	15 642
Local Government Finance Group 1	10 443	10 339	13 073	16 103	16 494	16 494	11 844	(28.19)	10 829	10 982
Local Government Finance Group 2	14 365	14 426	8 540	22 007	21 286	21 286	14 374	(32.47)	12 134	12 510
Infrastructure	6 671	5 842	6 351	14 689	8 626	8 626	12 568	45.70	13 425	14 063
Business Information and Data Management	11 614	11 956	12 770	13 739	13 023	13 023	16 117	23.76	15 496	15 833
MFMA Coordination	3 124	3 030	11 147	4 547	2 325	2 325	13 048	461.20	26 866	27 729
Total payments and estimates	127 431	123 013	131 088	170 456	157 687	157 687	204 496	29.68	198 789	204 923

Note: Sub-programme 2.2: Economic Analysis as per the National Treasury uniform budget and programme structure, is subsumed as part of the Budget Office function.

Table 9.2.1 Summary of payments and estimates by economic classification – Programme 2: Sustainable Resource Management

Economic classification R'000	Outcome			Main appro- p-riation 2025/26	Adjusted appro- p-riation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2022/23	2023/24	2024/25				2026/27	2025/26	2027/28	2028/29
Current payments	90 723	90 142	89 688	120 770	107 720	107 720	125 259	16.28	128 290	132 239
Compensation of employees	77 512	77 540	78 364	96 639	87 754	87 754	106 030	20.83	108 962	112 181
Goods and services	13 211	12 602	11 324	24 131	19 966	19 966	19 229	(3.69)	19 328	20 058
Transfers and subsidies to	36 708	32 871	41 400	49 686	49 967	49 967	79 237	58.58	70 499	72 684
Provinces and municipalities	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Departmental agencies and accounts	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Households	852	316	431		1 232	1 232	1 559	26.54		
Total economic classification	127 431	123 013	131 088	170 456	157 687	157 687	204 496	29.68	198 789	204 923

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- p-riation 2025/26	Adjusted appro- p-riation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2022/23	2023/24	2024/25				2026/27	2025/26	2027/28	2028/29
Transfers and subsidies to (Current)	36 708	32 871	41 400	49 686	49 967	49 967	79 237	58.58	70 499	72 684
Provinces and municipalities	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Municipalities	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Municipal bank accounts	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Departmental agencies and accounts	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Departmental agencies (non- business entities)	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Western Cape Gambling and Racing Board	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Households	852	316	431		1 232	1 232	1 559	26.54		
Social benefits	852	316	431		1 232	1 232	1 559	26.54		

Expenditure trends analysis

The Programme's budget increased by R46.809 million from the 2025/26 revised estimate of R157.687 million to R204.496 million in 2026/27 which equates to growth of 29.68 per cent. The growth mainly relates to the filling of critical vacant posts and the cost-of-living adjustment of employees over the 2026 MTEF. In addition, R7.500 million has been reallocated from the 2025/26 financial year to the 2026 MTEF to fund the appointment of expert support for the implementation of ABF. This will be facilitated through a panel of experts to effectively advance the Provincial Treasury's objectives in mobilising sustainable and scalable financing solutions. The growth also includes increase in transfers to the WCGRB to fund the implementation of OD changes and enhancements as well as office accommodation refurbishments. Over the outer years of the MTEF, the unallocated portion of the provincial priority funding for the Western Cape Financial Management Capability

Grant is allocated under Programme 2: Sustainable Resource Management until the Integrated Municipal Engagement processes are finalised, thereafter it will be shifted, during the respective Adjusted Estimates, to the other programme(s).

Programme 3: Asset Management

Purpose: To provide strategic policy direction and enablement, and oversight for financial systems, supply chain and movable asset management across the provincial and municipal spheres, with a focus on value for money, digital transformation, transparency, and improved delivery outcomes.

Analysis per sub-programme

Sub-programme 3.1: Programme Support

to provide management and administrative support to the programme

Sub-programme 3.2: Supply Chain Management

to provide policy direction and facilitating the management of supply chain and asset management practices

Sub-programme 3.3: Supporting and Interlinked Financial Systems

to provide for the implementation, management and oversight of provincially operated financial systems and transition to the IFMS

Policy developments

The following policy developments will receive attention during 2026/27:

Finalisation and implementation of the Western Cape Government Procurement Policy, inclusive of disaster and crisis procurement, strengthening value for money, fairness, innovation and developmental outcomes.

Institutionalisation of strategic and performance-based procurement frameworks, including Total Cost of Ownership (TCO) and commodity-based sourcing approaches.

Continued policy refinement supporting digital procurement, supplier enablement and data transparency, aligned to ease of doing government objectives.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

Asset Management is undergoing operational and functional strengthening rather than structural changes, including:

Full rollout and integration of the ePS, Procurement Planning Toolkit and WCSEB to digitise the end-to-end SCM process (planning to payment).

Procurement Client Centre (PCC) as an in-house support function to departments, municipalities and suppliers.

Strengthening of procurement data, analytics and reporting capabilities through the Provincial Treasury Data Warehouse to support evidence-based oversight and decision making.

Increased focus on supplier inclusion, SMME participation, and transformation outcomes, without reliance on mandatory set asides.

Outcomes as per Strategic Plan

Programme 3: Asset Management

Strengthened governance and oversight of financial management systems, supply chain and moveable asset management across provincial and municipal spheres resulting in improved operational efficiency, enhanced value for money, and transparency enhanced service delivery and accountability.

Outputs as per Annual Performance Plan

Sub-programme 3.2: Supply Chain Management

Municipalities and municipal entities assessed against standardised SCM and Asset Management business practices to strengthen governance, improve financial capability and support consistent compliance.

Analysed procurement performance reports produced for municipalities and municipal entities, providing actionable insights to enhance oversight, efficiency, and value-for-money decision-making.

Regular assessment of the operational SCM client support function to ensure responsive, effective, and accountable support to departments, municipalities and suppliers.

Consolidated Provincial Procurement Disclosure Reports reflecting provincial procurement performance to promote transparency, public accountability, and oversight.

Focused strategic sourcing initiatives implemented for departments and municipalities, to drive cost efficiencies, reduce procurement risk, and improve value for money.

Provincial SCM insight reports enabling performance monitoring, trend analysis, and evidence-based procurement and financial management decisions.

Sub-programme 3.3: Supporting and Interlinked Financial Systems

Stable and secure operation of transversal provincial financial systems through ongoing system support and maintenance services.

Capacitated and trained system users across departments through structured end-user training.

Progressive modernisation and optimisation of legacy financial systems through the implementation of Evergreen Legacy Systems modules.

Integrated and consolidated reporting provided to support oversight, performance monitoring, and decision-making.

Table 9.3 Summary of payments and estimates – Programme 3: Asset Management

Sub-programme R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
1. Programme Support	4 580	5 369	3 028	5 563	4 321	4 321	5 702	31.96	5 613	5 868
2. Supply Chain Management	40 171	36 945	24 133	34 568	30 634	30 634	39 213	28.00	36 400	36 623
Supply Chain Management: Provincial Government	27 830	25 114	15 343	23 118	19 656	19 656	23 513	19.62	25 679	25 358
Supply Chain Management: Local Government	12 341	11 831	8 790	11 450	10 978	10 978	15 700	43.01	10 721	11 265
3. Supporting and Interlinked Financial Systems	32 810	37 272	38 154	38 653	37 227	37 227	42 777	14.91	42 297	43 175
Total payments and estimates	77 561	79 586	65 315	78 784	72 182	72 182	87 692	21.49	84 310	85 666

Note: Sub-programme 3.2: Asset Management and Sub-programme 3.3: Liabilities Management as per the National Treasury uniform budget and programme structure, have been subsumed within the Sub-programme Supply Chain Management.

Table 9.3.1 Summary of payments and estimates by economic classification – Programme 3: Asset Management

Economic classification R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Current payments	75 991	78 201	65 159	76 984	70 007	70 007	80 885	15.54	84 310	85 666
Compensation of employees	45 309	44 543	42 853	55 401	47 913	47 913	63 245	32.00	67 107	69 567
Goods and services	30 682	33 658	22 306	21 583	22 094	22 094	17 640	(20.16)	17 203	16 099
Transfers and subsidies to	1 570	1 385	156	1 800	2 175	2 175	6 807	212.97		
Provinces and municipalities	500	550		1 800	1 800	1 800	5 117	184.28		
Households	1 070	835	156		375	375	1 690	350.67		
Total economic classification	77 561	79 586	65 315	78 784	72 182	72 182	87 692	21.49	84 310	85 666

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Transfers and subsidies to (Current)	1 570	1 385	156	1 800	2 175	2 175	6 807	212.97		
Provinces and municipalities	500	550		1 800	1 800	1 800	5 117	184.28		
Municipalities	500	550		1 800	1 800	1 800	5 117	184.28		
Municipal bank accounts	500	550		1 800	1 800	1 800	5 117	184.28		
Households	1 070	835	156		375	375	1 690	350.67		
Social benefits	1 070	835	156		375	375	1 690	350.67		

Expenditure trends analysis

The Programme's budget increased by R15.510 million from R72.182 million in 2025/26 (revised estimate) to R87.692 million in 2026/27 which equates to a growth of 21.49 per cent. The growth mainly relates to the provision for the filling of vacant posts, the cost-of-living adjustment of employees over the 2026 MTEF and the Western Cape Financial Management Capability Grant. In addition, R215 000 has been reallocated from the 2025/26 financial year to 2026/27 for the electronic Supply Chain Management (eSCM) integration and single sign-on for the Procurement Planning Toolkit, WCSEB and the ePS.

Programme 4: Financial Governance

Purpose: To promote accountability and financial governance in departments, entities and municipalities.

Analysis per sub-programme

Sub-programme 4.1: Programme Support

to provide management and administrative support to the programme

Sub-programme 4.2: Accounting Services

Local Government Accounting

to improve the application of accounting standards and financial reporting within municipalities

Provincial Government Accounting and Compliance

to drive financial governance reforms, the implementation of accounting practices and prepare consolidated financial statements

Sub-programme 4.3: Corporate Governance

to strengthen corporate governance within the Province through the implementation of risk management, internal audit and compliance with financial norms and standards

Policy developments

None.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

None.

Outcomes as per Strategic Plan

Programme 4: Financial Governance

Governance transformation in departments, entities and municipalities improved.

Outputs as per Annual Performance Plan

Sub-programme 4.2: Accounting Services

Oversight and monitoring of municipal financial governance.

Support initiatives to strengthen the understanding and application of accounting standards.

Reconciliation of AFS and data strings on National Treasury LG Database to ensure credibility of audited financial data.

Interventions held to ensure oversight and monitoring of departmental financial governance.

Departments supported on internal control initiatives.

Votes supported in the application of accounting frameworks.

Entities supported in the application of accounting frameworks.

Submission of ACFS.

Oversight and monitoring of departmental financial governance to examine the Financial Management Capability of departments.

Sub-programme 4.3: Corporate Governance

Oversight and monitoring of municipal financial governance provided to municipalities.

Municipalities supported through initiatives on municipal financial capacity building and training.

Municipalities supported through initiatives on internal audit and risk management.

Municipalities and departments supported on financial legal frameworks and policies.

Municipalities supported through initiatives to reduce and prevent municipal Unauthorised Irregular Fruitless and Wasteful Expenditure.

Table 9.4 Summary of payments and estimates – Programme 4: Financial Governance

Sub-programme R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			2026/27
1. Programme Support	8 507	7 843	5 414	7 221	5 707	5 707	8 892	55.81	7 405	7 533
Programme Support	3 348	2 343	2 008	2 200	2 161	2 161	2 228	3.10	2 341	2 418
CA Academy	5 159	5 500	3 406	5 021	3 546	3 546	6 664	87.93	5 064	5 115
2. Accounting Services	21 107	25 440	22 115	25 843	24 363	24 363	27 507	12.90	28 017	29 422
Provincial Government Accounting and Compliance	10 290	11 721	11 213	12 504	11 481	11 481	13 633	18.74	13 973	14 654
Local Government Accounting	10 817	13 719	10 902	13 339	12 882	12 882	13 874	7.70	14 044	14 768
3. Corporate Governance	21 468	17 578	16 941	16 188	16 313	16 313	17 744	8.77	18 184	19 010
Total payments and estimates	51 082	50 861	44 470	49 252	46 383	46 383	54 143	16.73	53 606	55 965

Note: Sub-programme 4.3: Norms and Standards and Sub-programme 4.4: Risk Management as per the National Treasury uniform budget and programme structure, have been subsumed within the Sub-programme Corporate Governance.

Sub-programme 4.5: Provincial Internal Audit as per the National Treasury uniform budget and programme structure, was shifted to the Department of the Premier during the 2010/11 financial year.

Table 9.4.1 Summary of payments and estimates by economic classification – Programme 4: Financial Governance

Economic classification R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2022/23	2023/24	2024/25				2026/27	2025/26	2027/28	2028/29
Current payments	42 092	43 325	39 979	48 752	44 830	44 780	53 160	18.71	53 606	55 965
Compensation of employees	37 643	38 668	35 814	42 788	39 056	39 006	48 028	23.13	49 071	51 360
Goods and services	4 449	4 657	4 165	5 964	5 774	5 774	5 132	(11.12)	4 535	4 605
Transfers and subsidies to	8 990	7 536	4 491	500	1 553	1 603	983	(38.68)		
Provinces and municipalities	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Households	772	1 036	241		53	103	483	368.93		
Total economic classification	51 082	50 861	44 470	49 252	46 383	46 383	54 143	16.73	53 606	55 965

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2022/23	2023/24	2024/25				2026/27	2025/26	2027/28	2028/29
Transfers and subsidies to (Current)	8 990	7 536	4 491	500	1 553	1 603	983	(38.68)		
Provinces and municipalities	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Municipalities	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Municipal bank accounts	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Households	772	1 036	241		53	103	483	368.93		
Social benefits	772	1 036	241		53	103	483	368.93		

Expenditure trends analysis

The Programme's budget increased by R7.760 million from R46.383 million in 2025/26 (revised estimate) to R54.143 million in 2026/27, this equates to a growth of 16.73 per cent. The growth mainly relates to the cost-of-living adjustment of employees over the 2026 MTEF and the reallocation of funds from the 2025/26 financial year to 2026/27 to make provision for the municipal Standard Chart of Accounts (mSCOA) resource.

10. Other programme information

Personnel numbers and costs

Table 10.1 Personnel numbers and costs

Cost in R million	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2022/23		2023/24		2024/25		2025/26				2026/27		2027/28		2028/29		2025/26 to 2028/29		
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			
1 – 7	109	24 831	78	26 502	57	20 352	59	39	98	23 820	104	32 149	98	34 827	86	35 186	(4.3%)	13.9%	12.0%
8 – 10	147	86 879	137	86 472	122	86 038	143		143	94 240	167	118 544	167	123 450	167	128 778	5.3%	11.0%	44.5%
11 – 12	59	54 178	56	53 465	60	54 434	63		63	60 393	74	73 144	74	74 755	74	77 173	5.5%	8.5%	27.3%
13 – 16	24	33 077	23	32 138	20	32 288	22	1	23	34 980	27	41 811	27	45 057	27	46 027	5.5%	9.6%	16.1%
Other			6	512	5	478		7	7	462	8	564	6	441			(100.0%)	(100.0%)	0.1%
Total	339	198 965	300	199 089	264	193 590	287	47	334	213 895	380	266 212	372	278 530	354	287 164	2.0%	10.3%	100.0%
Programme																			
Administration	104	38 501	75	38 338	65	36 559	53	37	90	39 222	108	48 909	100	53 390	82	54 056	(3.1%)	11.3%	18.7%
Sustainable Resource Management	103	77 512	101	77 540	94	78 364	111		111	87 754	121	106 030	121	108 962	121	112 181	2.9%	8.5%	39.7%
Asset Management	73	45 309	65	44 543	59	42 853	77		77	47 913	90	63 245	90	67 107	90	69 567	5.3%	13.2%	23.7%
Financial Governance	59	37 643	59	38 668	46	35 814	46	10	56	39 006	61	48 028	61	49 071	61	51 360	2.9%	9.6%	17.9%
Total	339	198 965	300	199 089	264	193 590	287	47	334	213 895	380	266 212	372	278 530	354	287 164	2.0%	10.3%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	273	179 964	266	191 120	236	189 565	288		288	209 633	328	258 784	328	270 148	328	279 649	4.4%	10.1%	97.4%
Others such as interns, EPWP, learnerships, etc	66	19 001	34	7 969	28	4 025	46		46	4 262	52	7 428	44	8 382	26	7 515	(17.3%)	20.8%	2.6%
Total	339	198 965	300	199 089	264	193 590	334		334	213 895	380	266 212	372	278 530	354	287 164	2.0%	10.3%	100.0%

¹ Personnel numbers includes all filled posts together with those posts additional to the approved establishment.

Training

Table 10.2 Information on training

Description	Outcome			Main appropriation 2025/26	Adjusted appropriation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate	2026/27	2027/28	2028/29
Number of staff	339	300	264	386	364	334	380	13.77	372	354
Number of personnel trained	140	90	99	105	134	134	145	8.21	154	166
<i>of which</i>										
Male	54	29	39	42	54	54	60	11.11	64	69
Female	86	61	60	63	80	80	85	6.25	90	97
Number of training opportunities	238	177	225	237	242	242	255	5.37	264	274
<i>of which</i>										
Tertiary	18	18	18	21	14	14	19	35.71	21	23
Workshops	18	4	34	37	18	18	20	11.11	23	25
Seminars		4	51	54			4		5	7
Other	202	151	122	125	210	210	212	0.95	215	219
Number of bursaries offered	16	17	18	21	21	18	23	27.78	23	23
Number of interns appointed	30	15	15	18	10	10	10		10	10
Number of days spent on training	714	398	525	528	604	604	638	5.63	660	685
Payments on training by programme										
1. Administration	643	657	33	697	237	237	192	(18.99)	197	205
2. Sustainable Resource Management	488	456	62	423	241	241	491	103.73	505	520
3. Asset Management	302	728	36	233	447	457	277	(39.39)	297	308
4. Financial Governance	213	434	199	365	365	365	371	1.64	384	392
Total payments on training	1 646	2 275	330	1 718	1 290	1 300	1 331	2.38	1 383	1 425

Reconciliation of structural changes

None.

Annexure A to Vote 3

Table A.1 Specification of receipts

Receipts R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2022/23	2023/24	2024/25	2025/26	2025/26	2025/26	2026/27	2025/26	2027/28	2028/29
Sales of goods and services other than capital assets	40	43	27	19	19	26	20	(23.08)	21	21
Sales of goods and services produced by department (excl. capital assets)	33	40	27	18	18	26	19	(26.92)	20	20
Other sales	33	40	27	18	18	26	19	(26.92)	20	20
Commission on insurance						20		(100.00)		
Other	33	40	27	18	18	6	19	216.67	20	20
Sales of scrap, waste, arms and other used current goods (excl. capital assets)	7	3		1	1		1		1	1
Transfers received from:				1	1	1	1		1	1
Households and non-profit institutions				1	1	1	1		1	1
Interest, dividends and rent on land	4	23	6	1	1	14	1	(92.86)	1	1
Interest	4	23	6	1	1	14	1	(92.86)	1	1
Sales of capital assets	159	83	10			5		(100.00)		
Other capital assets	159	83	10			5		(100.00)		
Financial transactions in assets and liabilities	3 327	17 708	4 548	71	71	21 116	74	(99.65)	77	80
Recovery of previous year's expenditure	2 621	3 324	4 162			1 884		(100.00)		
Unallocated credits		6				233		(100.00)		
Cash surpluses		13 803				18 943		(100.00)		
Other	706	575	386	71	71	56	74	32.14	77	80
Total departmental receipts	3 530	17 857	4 591	92	92	21 162	96	(99.55)	100	103

Note: Receipts from gambling and racing taxes via the Western Cape Gambling and Racing Board (WCGRB) is no longer classified as Departmental Receipts. V03: Provincial Treasury acts as a conduit for the taxes collected by the WCGRB to the Provincial Revenue Fund (PRF).

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change			
	2022/23	2023/24	2024/25	appropriation	appropriation	estimate	2026/27	from Revised estimate	2027/28	2028/29
Current payments	259 294	264 563	242 309	303 323	274 942	274 722	326 176	18.73	336 298	345 356
Compensation of employees	198 965	199 089	193 590	240 524	213 947	213 895	266 212	24.46	278 530	287 164
Salaries and wages	173 813	173 443	168 136	209 970	185 756	185 704	231 807	24.83	242 110	249 155
Social contributions	25 152	25 646	25 454	30 554	28 191	28 191	34 405	22.04	36 420	38 009
Goods and services	60 329	65 474	48 719	62 799	60 995	60 827	59 964	(1.42)	57 768	58 192
<i>of which</i>										
Administrative fees	1	42	60	46	93	98	57	(41.84)	56	57
Advertising	985	784	1 093	544	505	493	759	53.96	759	759
Minor assets	791	1 821	67	51	485	485	653	34.64	1 081	3 165
Audit costs: External	5 766	6 868	7 376	7 004	6 530	7 095	7 005	(1.27)	7 203	7 396
Bursaries: Employees	492	515	475	515	515	515	715	38.83	715	515
Catering: Departmental activities	340	275	411	344	422	454	742	63.44	727	727
Communication (G&S)	576	563	527	753	649	646	873	35.14	929	929
Computer services	9 878	11 359	4 915	3 043	16 925	16 566	18 224	10.01	16 614	16 926
Consultants: Business and advisory services	27 134	27 638	21 016	34 570	15 780	15 385	17 481	13.62	16 950	15 781
Legal services (G&S)	2 109	1 815	933	3 031	2 609	2 608	980	(62.42)	980	980
Contractors	23	218	584	625	1 670	1 685	950	(43.62)	1 016	1 016
Agency and support/ outsourced services	3 332	3 817	3 660	2 141	2 697	2 647		(100.00)		
Entertainment				10	5	5	8	60.00	8	8
Fleet services (including government motor transport)	654	474	485	591	444	433	467	7.85	500	500
Consumable supplies	396	717	179	216	424	415	677	63.13	371	463
Consumable: Stationery, printing and office supplies	311	394	231	333	303	270	319	18.15	320	319
Operating leases	1 943	1 929	1 937	1 949	1 723	1 758	1 561	(11.21)	1 200	644
Property payments	500	485	157	315	255	255	332	30.20	377	
Travel and subsistence	1 758	2 371	2 614	2 766	4 696	4 700	4 159	(11.51)	4 172	4 175
Training and development	1 154	1 760	330	1 203	1 290	1 300	1 331	2.38	1 383	1 425
Operating payments	1 525	1 026	1 175	1 312	1 465	1 425	1 514	6.25	1 250	1 250
Venues and facilities	661	603	494	1 437	1 510	1 589	1 157	(27.19)	1 157	1 157
Transfers and subsidies to	48 483	43 924	49 477	54 496	56 269	56 321	89 536	58.97	73 008	75 193
Provinces and municipalities	19 498	18 427	20 633	22 123	22 172	22 172	23 028	3.86	24 002	24 746
Municipalities	19 498	18 427	20 633	22 123	22 172	22 172	23 028	3.86	24 002	24 746
Municipal bank accounts	19 498	18 427	20 633	22 123	22 172	22 172	23 028	3.86	24 002	24 746
Departmental agencies and accounts	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Departmental agencies (non-business entities)	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Western Cape Gambling and Racing Board	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Public corporations and private enterprises	8	8	10	10	9	9	9		9	9
Public corporations	8	8	10	10	9	9	9		9	9
Other transfers to public corporations	8	8	10	10	9	9	9		9	9
Households	3 901	4 311	4 248	2 500	4 225	4 277	6 232	45.71	2 500	2 500
Social benefits	2 760	2 531	1 807		1 725	1 777	3 732	110.02		
Other transfers to households	1 141	1 780	2 441	2 500	2 500	2 500	2 500		2 500	2 500
Payments for capital assets	8 985	2 137	2 375	1 936	3 210	3 210	4 357	35.73	5 005	6 398
Machinery and equipment	8 985	2 137	2 375	1 936	3 184	3 184	4 357	36.84	5 005	6 398
Transport equipment	1 728	1 615	1 482	1 486	1 486	1 486	1 505	1.28	1 505	1 505
Other machinery and equipment	7 257	522	893	450	1 698	1 698	2 852	67.96	3 500	4 893
Software and other intangible assets					26	26		(100.00)		
Payments for financial assets	288	176	251			168		(100.00)		
Total economic classification	317 050	310 800	294 412	359 755	334 421	334 421	420 069	25.61	414 311	426 947

Annexure A to Vote 3

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Medium-term estimate						
	Audited 2022/23	Audited 2023/24	Audited 2024/25	Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Current payments	50 488	52 895	47 483	56 817	52 385	52 215	66 872	28.07	70 092	71 486
Compensation of employees	38 501	38 338	36 559	45 696	39 224	39 222	48 909	24.70	53 390	54 056
Salaries and wages	33 995	33 748	32 012	40 397	34 349	34 347	43 093	25.46	47 148	47 703
Social contributions	4 506	4 590	4 547	5 299	4 875	4 875	5 816	19.30	6 242	6 353
Goods and services	11 987	14 557	10 924	11 121	13 161	12 993	17 963	38.25	16 702	17 430
<i>of which</i>										
Administrative fees	1	3	6	4	21	24	16	(33.33)	16	16
Advertising	599	563	879	344	339	337	550	63.20	550	550
Minor assets	791	1 821	67	51	485	485	653	34.64	1 081	3 165
Audit costs: External	2 972	4 864	4 803	4 759	4 447	4 447	4 655	4.68	4 806	4 954
Bursaries: Employees	492	515	475	515	515	515	715	38.83	715	515
Catering: Departmental activities	104	69	119	67	22	31	298	861.29	282	282
Communication (G&S)	190	154	121	196	110	108	175	62.04	186	186
Computer services	883	1 017	1 149	975	2 941	2 780	4 382	57.63	4 092	4 042
Consultants: Business and advisory services	3 281	2 656	1 142	1 316	117	153	2 936	1818.95	2 254	255
Legal services (G&S)	46	169	48							
Contractors	23	44	20	120	152	132	56	(57.58)	100	100
Agency and support/ outsourced services		38	2		1	1		(100.00)		
Entertainment				10	5	5	8	60.00	8	8
Fleet services (including government motor transport)	654	474	485	591	444	433	467	7.85	500	500
Consumable supplies	339	666	91	107	312	304	572	88.16	265	357
Consumable: Stationery, printing and office supplies	82	143	39	65	61	40	77	92.50	78	78
Operating leases	551	161	695	644	644	644	376	(41.61)		644
Property payments	122	1								
Travel and subsistence	169	754	340	632	1 112	1 142	1 059	(7.27)	1 061	1 062
Training and development	151	142	33	182	237	237	192	(18.99)	197	205
Operating payments	363	294	378	355	609	589	650	10.36	385	385
Venues and facilities	174	9	32	188	587	586	126	(78.50)	126	126
Transfers and subsidies to	1 215	2 132	3 430	2 510	2 574	2 576	2 509	(2.60)	2 509	2 509
Public corporations and private enterprises	8	8	10	10	9	9	9		9	9
Public corporations	8	8	10	10	9	9	9		9	9
Other transfers to public corporations	8	8	10	10	9	9	9		9	9
Households	1 207	2 124	3 420	2 500	2 565	2 567	2 500	(2.61)	2 500	2 500
Social benefits	66	344	979		65	67		(100.00)		
Other transfers to households	1 141	1 780	2 441	2 500	2 500	2 500	2 500		2 500	2 500
Payments for capital assets	8 985	2 137	2 375	1 936	3 210	3 210	4 357	35.73	5 005	6 398
Machinery and equipment	8 985	2 137	2 375	1 936	3 184	3 184	4 357	36.84	5 005	6 398
Transport equipment	1 728	1 615	1 482	1 486	1 486	1 486	1 505	1.28	1 505	1 505
Other machinery and equipment	7 257	522	893	450	1 698	1 698	2 852	67.96	3 500	4 893
Software and other intangible assets					26	26		(100.00)		
Payments for financial assets	288	176	251			168		(100.00)		
Total economic classification	60 976	57 340	53 539	61 263	58 169	58 169	73 738	26.77	77 606	80 393

**Table A.2.2 Payments and estimates by economic classification – Programme 2:
Sustainable Resource Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25	Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	% Change from Revised estimate		2026/27	2027/28
Current payments	90 723	90 142	89 688	120 770	107 720	107 720	125 259	16.28	128 290	132 239
Compensation of employees	77 512	77 540	78 364	96 639	87 754	87 754	106 030	20.83	108 962	112 181
Salaries and wages	67 869	67 793	68 523	84 724	76 634	76 634	92 680	20.94	95 063	97 740
Social contributions	9 643	9 747	9 841	11 915	11 120	11 120	13 350	20.05	13 899	14 441
Goods and services <i>of which</i>	13 211	12 602	11 324	24 131	19 966	19 966	19 229	(3.69)	19 328	20 058
Administrative fees		15	23	18	33	35	19	(45.71)	18	19
Advertising	386	221	214	200	166	156	209	33.97	209	209
Audit costs: External	1 242	865	1 183	885	678	1 243	930	(25.18)	930	930
Catering: Departmental activities	111	109	192	157	270	269	264	(1.86)	265	265
Communication (G&S)	190	221	203	317	302	302	418	38.41	445	445
Computer services	255	450	391	455	8	8		(100.00)		
Consultants: Business and advisory services	6 618	6 970	6 184	17 946	12 696	12 125	12 411	2.36	12 444	13 157
Legal services (G&S)	1 844	1 462	497	980	1 114	1 113	980	(11.95)	980	980
Contractors		145	554	495	1 508	1 508	854	(43.37)	876	876
Agency and support/ outsourced services	66	80	40	60	60	60		(100.00)		
Consumable supplies	24	29	23	60	61	60	58	(3.33)	58	58
Consumable: Stationery, printing and office supplies	174	195	122	201	170	158	179	13.29	179	178
Travel and subsistence	695	724	930	1 021	1 800	1 784	1 516	(15.02)	1 520	1 522
Training and development	488	456	62	423	241	241	491	103.73	505	520
Operating payments	1 043	657	699	788	691	671	722	7.60	721	721
Venues and facilities	75	3	7	125	168	233	178	(23.61)	178	178
Transfers and subsidies to	36 708	32 871	41 400	49 686	49 967	49 967	79 237	58.58	70 499	72 684
Provinces and municipalities	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Municipalities	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Municipal bank accounts	10 780	11 377	16 383	19 823	18 872	18 872	17 411	(7.74)	24 002	24 746
Departmental agencies and accounts	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Departmental agencies (non- business entities)	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Western Cape Gambling and Racing Board	25 076	21 178	24 586	29 863	29 863	29 863	60 267	101.81	46 497	47 938
Households	852	316	431		1 232	1 232	1 559	26.54		
Social benefits	852	316	431		1 232	1 232	1 559	26.54		
Total economic classification	127 431	123 013	131 088	170 456	157 687	157 687	204 496	29.68	198 789	204 923

Annexure A to Vote 3

Table A.2.3 Payments and estimates by economic classification – Programme 3: Asset Management

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2022/23	2023/24	2024/25	appropriation 2025/26	appropriation 2025/26	estimate 2025/26	2026/27	2025/26	2027/28	2028/29
Current payments	75 991	78 201	65 159	76 984	70 007	70 007	80 885	15.54	84 310	85 666
Compensation of employees	45 309	44 543	42 853	55 401	47 913	47 913	63 245	32.00	67 107	69 567
Salaries and wages	38 763	37 919	36 429	47 430	40 846	40 831	54 061	32.40	57 237	59 135
Social contributions	6 546	6 624	6 424	7 971	7 067	7 082	9 184	29.68	9 870	10 432
Goods and services	30 682	33 658	22 306	21 583	22 094	22 094	17 640	(20.16)	17 203	16 099
<i>of which</i>										
Administrative fees		8	19	10	20	20	8	(60.00)	8	8
Catering: Departmental activities	41	28	42	50	51	56	70	25.00	70	70
Communication (G&S)	109	102	109	144	132	131	156	19.08	174	174
Computer services	8 740	9 892	2 925	1 113	12 353	12 155	13 065	7.49	12 422	12 784
Consultants: Business and advisory services	15 473	15 873	12 879	12 757	2 025	2 219	1 000	(54.93)	1 100	1 200
Legal services (G&S)	219	184	117	2 051	1 495	1 495		(100.00)		
Agency and support/ outsourced services	3 266	3 699	3 618	2 061	2 616	2 566		(100.00)		
Consumable supplies	24	19	52	30	30	30	29	(3.33)	30	30
Consumable: Stationery, printing and office supplies	39	36	58	46	51	51	41	(19.61)	41	41
Operating leases	1 392	1 768	1 242	1 305	1 079	1 114	1 185	6.37	1 200	
Property payments	378	484	157	315	255	255	332	30.20	377	
Travel and subsistence	481	477	780	598	1 014	1 004	848	(15.54)	855	855
Training and development	302	728	36	233	447	457	277	(39.39)	297	308
Operating payments			6		1	1		(100.00)		
Venues and facilities	218	360	266	870	525	540	629	16.48	629	629
Transfers and subsidies to	1 570	1 385	156	1 800	2 175	2 175	6 807	212.97		
Provinces and municipalities	500	550		1 800	1 800	1 800	5 117	184.28		
Municipalities	500	550		1 800	1 800	1 800	5 117	184.28		
Municipal bank accounts	500	550		1 800	1 800	1 800	5 117	184.28		
Households	1 070	835	156		375	375	1 690	350.67		
Social benefits	1 070	835	156		375	375	1 690	350.67		
Total economic classification	77 561	79 586	65 315	78 784	72 182	72 182	87 692	21.49	84 310	85 666

Table A.2.4 Payments and estimates by economic classification – Programme 4: Financial Governance

Economic classification R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2022/23	2023/24	2024/25	2025/26	2025/26	2025/26	2026/27	2025/26	2027/28	2028/29
Current payments	42 092	43 325	39 979	48 752	44 830	44 780	53 160	18.71	53 606	55 965
Compensation of employees	37 643	38 668	35 814	42 788	39 056	39 006	48 028	23.13	49 071	51 360
Salaries and wages	33 186	33 983	31 172	37 419	33 927	33 892	41 973	23.84	42 662	44 577
Social contributions	4 457	4 685	4 642	5 369	5 129	5 114	6 055	18.40	6 409	6 783
Goods and services	4 449	4 657	4 165	5 964	5 774	5 774	5 132	(11.12)	4 535	4 605
<i>of which</i>										
Administrative fees		16	12	14	19	19	14	(26.32)	14	14
Audit costs: External	1 552	1 139	1 390	1 360	1 405	1 405	1 420	1.07	1 467	1 512
Catering: Departmental	84	69	58	70	79	98	110	12.24	110	110
Communication (G&S)	87	86	94	96	105	105	124	18.10	124	124
Computer services			450	500	1 623	1 623	777	(52.13)	100	100
Consultants: Business and advisory services	1 762	2 139	811	2 551	942	888	1 134	27.70	1 152	1 169
Legal services (G&S)			271							
Contractors		29	10	10	10	45	40	(11.11)	40	40
Agency and support/ outsourced services				20	20	20		(100.00)		
Consumable supplies	9	3	13	19	21	21	18	(14.29)	18	18
Consumable: Stationery, printing and office supplies	16	20	12	21	21	21	22	4.76	22	22
Travel and subsistence	413	416	564	515	770	770	736	(4.42)	736	736
Training and development	213	434	199	365	365	365	371	1.64	384	392
Operating payments	119	75	92	169	164	164	142	(13.41)	144	144
Venues and facilities	194	231	189	254	230	230	224	(2.61)	224	224
Transfers and subsidies to	8 990	7 536	4 491	500	1 553	1 603	983	(38.68)		
Provinces and municipalities	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Municipalities	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Municipal bank accounts	8 218	6 500	4 250	500	1 500	1 500	500	(66.67)		
Households	772	1 036	241		53	103	483	368.93		
Social benefits	772	1 036	241		53	103	483	368.93		
Total economic classification	51 082	50 861	44 470	49 252	46 383	46 383	54 143	16.73	53 606	55 965

Annexure A to Vote 3

Table A.3 Details on public entities – Name of Public Entity: Western Cape Gambling and Racing Board

R thousand	Audited	Audited	Actual	Main	Adjusted	Revised	Medium-term estimates		
	outcome	outcome	outcome	appropriation	appropriation	estimate	2026/27	2025/26	2028/29
	2022/23	2023/24	2024/25	2025/26	2025/26	2025/26			
Revenue									
Non-tax revenue	80 856	114 305	98 231	101 144	101 144	101 144	117 039	103 693	108 908
Sale of goods and services other than capital assets	52 119	54 612	60 565	58 287	58 287	58 287	57 551	59 996	63 787
Entity revenue other than sales	3 662	6 990	6 855	3 470	3 470	3 470	4 000	4 200	4 400
Transfers received	25 076	52 703	30 811	39 387	39 387	39 387	55 488	39 497	40 721
<i>of which:</i>									
Departmental transfers	25 076	21 178	24 586	29 863	29 863	29 863	36 545	39 497	40 721
Other transfers	-	31 525	6 225	9 524	9 524	9 524	18 943	-	-
Other non-tax revenue	-	-	-	-	-	-	-	-	-
Total revenue before deposits into the PRF	80 856	114 305	98 231	101 144	101 144	101 144	117 039	103 693	108 908
Total revenue	80 856	114 305	98 231	101 144	101 144	101 144	117 039	103 693	108 908
Expenses									
Current expense	65 801	71 662	75 264	89 170	89 170	89 170	95 996	102 228	108 108
Compensation of employees	49 527	51 540	54 144	65 588	65 588	65 588	73 493	83 076	89 297
Goods and services	16 274	20 122	21 120	23 582	23 582	23 582	22 503	19 152	18 811
Payments for capital assets	2 894	26 840	2 200	11 974	11 974	11 974	21 043	1 465	800
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total expenses	68 695	98 502	77 464	101 144	101 144	101 144	117 039	103 693	108 908
Surplus / (Deficit)	12 161	15 803	20 767	-	-	-	-	-	-
Adjustments for Surplus/(Deficit)	-	-	-	-	-	-	-	-	-
Surplus/(deficit) after adjustments	12 161	15 803	20 767	-	-	-	-	-	-
Cash flow from investing activities	(2 888)	(28 003)	(2 497)	(11 950)	(11 950)	(11 950)	(2 314)	(1 239)	(1 294)
Acquisition of Assets	(2 894)	(28 025)	(2 520)	(11 974)	(11 974)	(11 974)	(2 339)	(1 265)	(1 321)
Non- Residential Buildings	-	(25 495)	-	(9 524)	(9 524)	(9 524)	-	-	-
Computer equipment	(2 867)	(370)	(900)	(700)	(700)	(700)	(732)	(765)	(799)
Furniture and Office equipment	(5)	(895)	(730)	(950)	(950)	(950)	(565)	(500)	(522)
Other Machinery and equipment	-	(305)	(190)	-	-	-	-	-	-
Computer Software	(22)	(960)	(700)	-	-	-	-	-	-
Other Intangibles	-	-	-	(800)	(800)	(800)	(1 042)	-	-
Other flows from Investing Activities	6	22	23	24	24	24	25	26	27
Other	6	22	23	24	24	24	25	26	27
Cash flow from financing activities	14 118	(1 094)	(1 143)	(1 194)	(1 194)	(1 194)	(1 249)	(1 305)	(1 364)
Other	14 118	(1 094)	(1 143)	(1 194)	(1 194)	(1 194)	(1 249)	(1 305)	(1 364)
Net increase / (decrease) in cash and cash equivalents	11 230	(29 097)	(3 640)	(13 144)	(13 144)	(13 144)	(3 563)	(2 544)	(2 658)
Balance Sheet Data									
Carrying Value of Assets	9 748	37 579	46 324	41 099	41 099	41 099	42 145	42 903	44 830
Non- Residential Buildings	-	25 300	31 525	25 300	25 300	25 300	25 300	25 300	26 436
Computer equipment	3 666	4 036	4 936	5 536	5 536	5 536	6 282	6 565	6 860
Furniture and Office equipment	1 099	1 994	2 724	3 124	3 124	3 124	3 424	3 578	3 739
Other Machinery and equipment	-	305	495	495	495	495	495	517	540
Transport Assets	385	385	385	385	385	385	385	402	420
Computer Software	4 560	5 520	6 220	6 220	6 220	6 220	6 220	6 500	6 792
Other Intangibles	39	39	39	39	39	39	39	41	43
Cash and Cash Equivalents	62 486	25 600	24 300	20 800	20 800	20 800	21 900	22 886	23 914
Bank	30 486	25 600	24 300	20 800	20 800	20 800	21 900	22 886	23 914
Other	32 000	-	-	-	-	-	-	-	-
Receivables and Prepayments	47 321	43 454	44 550	44 955	44 955	44 955	43 346	45 297	47 331
Trade Receivables	46 070	42 408	43 600	44 100	44 100	44 100	42 300	44 204	46 189
Prepaid Expenses	1 251	1 046	950	855	855	855	1 046	1 093	1 142
Inventory	55	55	51	53	53	53	56	59	62
Other	55	55	51	53	53	53	56	59	62
Total Assets	119 611	106 688	115 225	106 907	106 907	106 907	107 447	111 145	116 137
Capital and Reserves	50 340	43 837	48 217	29 430	29 430	29 430	30 560	31 935	33 369
Accumulated Reserves	38 179	28 034	27 450	29 430	29 430	29 430	30 560	31 935	33 369
Surplus / (Deficit)	12 161	15 803	20 767	-	-	-	-	-	-
Post Retirement Benefits	4 876	4 905	5 100	5 200	5 200	5 200	5 240	5 476	5 722
Present value of Funded obligations	4 876	4 905	5 100	5 200	5 200	5 200	5 240	5 476	5 722
Trade and Other Payables	74 130	67 552	68 500	69 100	69 100	69 100	71 200	74 404	77 745
Trade Payables	74 130	67 552	68 500	69 100	69 100	69 100	71 200	74 404	77 745
Provisions	600	600	300	300	300	300	300	314	328
Other	600	600	300	300	300	300	300	314	328
Funds Managed (e.g. Poverty Alleviation Fund)	47 031	31 527	32 500	33 100	33 100	33 100	31 200	32 604	34 068
Other	47 031	31 527	32 500	33 100	33 100	33 100	31 200	32 604	34 068

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2022/23	2023/24	2024/25	appropriation 2025/26	appropriation 2025/26	estimate 2025/26	2026/27	2025/26	2027/28	2028/29
Total departmental transfers/grants										
Category A	300	1 200	150		100	100		(100.00)		
City of Cape Town	300	1 200	150		100	100		(100.00)		
Category B	17 698	16 027	16 333	13 997	17 047	17 047	12 997	(23.76)		
Matzikama	779	1 050	1 600	2 680	2 680	2 680		(100.00)		
Cederberg	1 058	2 058	1 550	2 500	2 500	2 500		(100.00)		
Bergrivier	2 325	1 140	775				280			
Saldanha Bay	1 800	1 000	1 150	2 000	2 000	2 000	1 500	(25.00)		
Swartland	718	100								
Witzenberg	200	250	250							
Drakenstein	200	840	100		100	100	600	500.00		
Stellenbosch	300	200	150							
Breede Valley	200	100								
Langeberg	800	200	100							
Theewaterskloof	1 350	200	700		2 650	2 650	1 500	(43.40)		
Overstrand	450	200	260	672	672	672		(100.00)		
Cape Agulhas	300	200	100				2 550			
Swellendam	200	200	650		50	50		(100.00)		
Kannaland	100	1 000	1 550	500	500	500		(100.00)		
Hessequa	300	200	363	1 050	1 050	1 050	350	(66.67)		
Mossel Bay	300	150	100							
George	1 450	1 200	2 100		50	50		(100.00)		
Oudtshoorn	700	2 200	675	1 060	1 060	1 060	1 000	(5.66)		
Bitou	800	700	200		100	100		(100.00)		
Knysna	550	639	725							
Laingsburg	100	1 000		540	540	540	2 717	403.15		
Prince Albert	625	200	200	2 500	2 600	2 600	2 500	(3.85)		
Beaufort West	2 093	1 000	3 035	495	495	495		(100.00)		
Category C	1 500	1 200	4 150	4 675	5 025	5 025		(100.00)		
West Coast District Municipality	200	200	150		100	100		(100.00)		
Overberg District Municipality	800	700	2 950	3 775	3 775	3 775		(100.00)		
Garden Route District Municipality	300	200	200		150	150		(100.00)		
Central Karoo District Municipality	200	100	850	900	1 000	1 000		(100.00)		
Unallocated				3 451			10 031		24 002	24 746
Total transfers to local government	19 498	18 427	20 633	22 123	22 172	22 172	23 028	3.86	24 002	24 746

Note: Over the 2026 MTEF, the priority allocations amounting to R23.028 million in 2026/27, R24.002 million in 2027/28 and R24.746 million in 2028/29 have been reserved for diverse financial support to municipalities. A portion of the 2026/27 amount and the full amounts for 2027/28 and 2028/29 are unallocated at this stage for the Western Cape Financial Management Capability Grant. It will be allocated in the respective Adjusted Estimates and based on the outcomes and recommendations of the municipal engagements as well as the outcome of the Annual Financial Statements.

Annexure A to Vote 3

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2022/23	2023/24	2024/25	2025/26	2025/26	2025/26	2026/27	2025/26	2027/28	2028/29
Western Cape Financial Management Capability Grant	17 505	13 427	20 323	20 123	19 672	19 672	23 028	17.06	24 002	24 746
Category A	300	1 200	150		100	100		(100.00)		
City of Cape Town	300	1 200	150		100	100		(100.00)		
Category B	15 705	11 027	16 023	13 997	14 547	14 547	12 997	(10.66)		
Matzikama	779	50	1 600	2 680	2 680	2 680		(100.00)		
Cederberg	1 058	1 058	1 550	2 500	2 500	2 500		(100.00)		
Bergrivier	2 325	1 140	775				280			
Saldanha Bay	1 800	1 000	1 150	2 000	2 000	2 000	1 500	(25.00)		
Swartland	718	100								
Witzenberg	200	250	250							
Drakenstein	200	840	100		100	100	600	500.00		
Stellenbosch	300	200	150							
Breede Valley	200	100								
Langeberg	800	200	100							
Theewaterskloof	1 350	200	700		150	150	1 500	900.00		
Overstrand	450	200	260	672	672	672		(100.00)		
Cape Agulhas	300	200	100				2 550			
Swellendam	200	200	650		50	50		(100.00)		
Kannaland	100		1 550	500	500	500		(100.00)		
Hessequa	300	200	363	1 050	1 050	1 050	350	(66.67)		
Mossel Bay	300	150	100							
George	1 450	1 200	2 100		50	50		(100.00)		
Oudtshoorn	700	2 200	675	1 060	1 060	1 060	1 000	(5.66)		
Bitou	800	700	200		100	100		(100.00)		
Knysna	550	639	725							
Laingsburg	100			540	540	540	2 717	403.15		
Prince Albert	625	200	200	2 500	2 600	2 600	2 500	(3.85)		
Beaufort West	100		2 725	495	495	495		(100.00)		
Category C	1 500	1 200	4 150	4 675	5 025	5 025		(100.00)		
West Coast District Municipality	200	200	150		100	100		(100.00)		
Overberg District Municipality	800	700	2 950	3 775	3 775	3 775		(100.00)		
Garden Route District Municipality	300	200	200		150	150		(100.00)		
Central Karoo District Municipality	200	100	850	900	1 000	1 000		(100.00)		
Unallocated				1 451			10 031		24 002	24 746

Note: The Vote has combined and redesigned the Western Cape Financial Management Capability Grant and Western Cape Municipal Financial Recovery Services Grant into a consolidated grant structure (Western Cape Financial Management Capability Grant) that will continue to provide support to municipalities and attain the set objectives.

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Western Cape Municipal Financial Recovery Services Grant	1 993	5 000	310	2 000	2 500	2 500		(100.00)		
Category B	1 993	5 000	310		2 500	2 500		(100.00)		
Matzikama		1 000								
Cederberg		1 000								
Theewaterskloof					2 500	2 500		(100.00)		
Kannaland		1 000								
Laingsburg		1 000								
Beaufort West	1 993	1 000	310							
Unallocated				2 000						

Note: The Vote has combined and redesigned the Western Cape Financial Management Capability Grant and Western Cape Municipal Financial Recovery Services Grant into a consolidated grant structure (Western Cape Financial Management Capability Grant) that will continue to provide support to municipalities and attain the set objectives.

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Cape Town Metro	317 050	310 800	294 412	359 755	334 421	334 421	420 069	25.61	414 311	426 947
Total provincial expenditure by district and local municipality	317 050	310 800	294 412	359 755	334 421	334 421	420 069	25.61	414 311	426 947

Table A.5.1 Provincial payments and estimates by district and local municipality – Programme 1: Administration

Municipalities R'000	Outcome			Main appro- piation 2025/26	Adjusted appro- piation 2025/26	Revised estimate 2025/26	Medium-term estimate			
	Audited 2022/23	Audited 2023/24	Audited 2024/25				% Change from Revised estimate			
							2026/27	2025/26	2027/28	2028/29
Cape Town Metro	60 976	57 340	53 539	61 263	58 169	58 169	73 738	26.77	77 606	80 393
Total provincial expenditure by district and local municipality	60 976	57 340	53 539	61 263	58 169	58 169	73 738	26.77	77 606	80 393

Annexure A to Vote 3

Table A.5.2 Provincial payments and estimates by district and local municipality – Programme 2: Sustainable Resource Management

Municipalities R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate				
	Audited	Audited	Audited				% Change from Revised estimate	2026/27	2025/26	2027/28	2028/29
	2022/23	2023/24	2024/25								
Cape Town Metro	127 431	123 013	131 088	170 456	157 687	157 687	204 496	29.68	198 789	204 923	
Total provincial expenditure by district and local municipality	127 431	123 013	131 088	170 456	157 687	157 687	204 496	29.68	198 789	204 923	

Table A.5.3 Provincial payments and estimates by district and local municipality – Programme 3: Asset Management

Municipalities R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate				
	Audited	Audited	Audited				% Change from Revised estimate	2026/27	2025/26	2027/28	2028/29
	2022/23	2023/24	2024/25								
Cape Town Metro	77 561	79 586	65 315	78 784	72 182	72 182	87 692	21.49	84 310	85 666	
Total provincial expenditure by district and local municipality	77 561	79 586	65 315	78 784	72 182	72 182	87 692	21.49	84 310	85 666	

Table A.5.4 Provincial payments and estimates by district and local municipality – Programme 4: Financial Governance

Municipalities R'000	Outcome			Main appro- priation 2025/26	Adjusted appro- priation 2025/26	Revised estimate 2025/26	Medium-term estimate				
	Audited	Audited	Audited				% Change from Revised estimate	2026/27	2025/26	2027/28	2028/29
	2022/23	2023/24	2024/25								
Cape Town Metro	51 082	50 861	44 470	49 252	46 383	46 383	54 143	16.73	53 606	55 965	
Total provincial expenditure by district and local municipality	51 082	50 861	44 470	49 252	46 383	46 383	54 143	16.73	53 606	55 965	